## ILLINOIS FINANCE AUTHORITY REGULAR MEETING OF THE MEMBERS

TRANSCRIPTION OF RECORDED PROCEEDINGS of the Regular Meeting of the Illinois Finance Authority HELD IN PERSON and VIA AUDIO and VIDEO CONFERENCE on Friday, September 8th, 2023 at 9:00 a.m., pursuant to notice.

PRESENT VIA AUDIO AND VIDEO CONFERENCE:

CHAIR WILL HOBERT
ANDREW BARBEAU, PRESIDENT, ACCELERATE GROUP,
LLC

SARAH DUFFY, ESQUIRE, ILLINOIS POWER AGENCY

ILLINOIS FINANCE AUTHORITY STAFF:

XIMENDA GRANDA, MANAGER OF FINANCE &
ADMINISTRATION

COMPUTER-AIDED TRANSCRIPTION
SAMANDA J. RIOS, COURT REPORTER

TRANSCRIPTIONIST'S DISCLAIMER:

Speaker identifications contained herein have been done to the best of my ability. Misidentification of speakers may occur due to things beyond my control, e.g., similar voice tones, poor audio quality, overspeaking, overlapping room noises, etc. Likewise, use of quotation marks is to help with clarity of context, but may not necessarily reflect a direct quote.



1	Page 2
1	CHAIR HOBERT: Hi, sorry
2	about that.
3	IL-FA MANAGER: No worries.
4	Can you hear us?
5	CHAIR HOBERT: Yes, please.
6	Thank you for waiting with
7	my technical issues.
8	IL-FA MANAGER: Good
9	morning.
10	This is senior vice
11	president of Finance & Administration
12	with the Illinois Finance Authority. I
13	would like to welcome everyone to this
14	listening session.
15	Today's date is Friday,
16	September 8th. And this stakeholder
17	listening session has commenced at the
18	time of 9:07 a.m. and will remain open
19	until 11:00 a.m.
20	This listening session is
21	being conducted both in person at the
22	Authority of Chicago Office on the 10th
23	floor of 160 North LaSalle Street,
24	Chicago Illinois, and via video and



Page 3 audio conference. 1 2 The authority is the Climate Bank of the State of Illinois is holding this stakeholders listening session regarding the GGRF, Solar For All competition. I am currently in the Authority of Chicago Office at the 8 physical location of this listening 9 10 session, in the conference room, on the 11 10th floor of 160 North LaSalle Street, 12 and participating via video and audio 13 conference. Some guest and staff is 14 similarly at the physical location of 15 the meeting and participating via video 16 and audio conference, while some quest 17 and staff are attending this meeting 18 solely via video or audio conference. 19 Before we begin making our 20 way through today's agenda, I would 21 like to request that each speaker mute 22 their audio when possible to eliminate any background noise unless you are 23 speaking, answering a question, or 24



	Page 4
1	otherwise providing any comments for
2	the record.
3	If you are participating
4	via video, please use your mute button
5	on your task bar on the bottom of your
6	screen. You will be able to see the
7	scroll control bar by moving your mouse
8	or touching the screen on your tablet.
9	For any guest members,
10	staff or any member of the public
11	participating via phone to mute and
12	unmute your line, you may press star 9
13	on your key pad if you do not have that
14	feature on your phone.
15	This listening session is
16	being recorded. I would also like to
17	add that each speaker state their name
18	before speaking or otherwise providing
19	any comments for the record.
20	Finally, I would like to
21	confirm that all members of the public
22	attending via video or audio conference
23	can hear this meeting clearly.
24	Andrew, can you confirm



	Page 5
1	this video and audio conference is
2	clearly heard at your remote location?
3	MR. BARBEAU: Yes.
4	This is Andrew Barbeau, I
5	can confirm I am participating via
6	video and audio conference remotely,
7	and I can hear the discussions of the
8	participants at the physical location
9	of this listening session and those of
10	the other remote attendees that have
11	spoken thus far.
12	Back to you, Six.
13	IL-FA MANAGER: This is Six
14	Granda. I can confirm that I can hear
15	all discussion at the physical location
16	of this listening session and the
17	remote participants that have spoken
18	thus far.
19	The agenda for this
20	listening session was posted on this
21	floor and on the first floor of 160
22	North LaSalle Street, Chicago,
23	Illinois, and on the authority's
24	website on Friday, September 8th.



	Page 6
1	Building security has been
2	advised that any member of the public
3	who choose to do so and choose to
4	comply with the building's public
5	health and safety requirements may come
6	to this room and participate in this
7	listening session.
8	If any members of the
9	public participating via video or audio
10	conference find that I cannot hear
11	these proceedings clearly, please call
12	312-651-1300, or write to info@IL-
13	FA.com immediately to let us know and
14	we will endeavor to solve the audio
15	issues.
16	This is Six Granda. I
17	would like to welcome and introduce any
18	members of the Authority's Climate
19	Board that are joining us here today,
20	either in person or virtually. I know
21	that our chair Will Hobert is here with
22	us.
23	CHAIR HOBERT: Good
24	morning, this is Will Hobert. Thank



	Page 7
1	you for those joining us today. This
2	is our seventh stakeholder engagement
3	meeting since November of 2022,
4	regarding the Illinois Finance
5	Authority Climate Bank competitive and
6	formula federal funding opportunity.
7	We look forward to the presentations
8	and discussions today.
9	As many of you know, public
10	engagement is an important part of any
11	federal funding application
12	particularly for GGRF which we're
13	discussing today. Thank you for taking
14	time out of your day to join us for a
15	meaningful discussion.
16	Back to you, Six.
17	IL-FA MANAGER: This is Six
18	Granda. Thank you Authority Climate
19	Bank members who were able to join us
20	today.
21	The Authority has been
22	discussing the Solar For All
23	competition since our first stakeholder
24	engagement meeting in November of 2022.



		Page 8
	1	Given recent changes to the
	2	application, deadlines and award
	3	amounts we scheduled a stakeholder
	4	meeting to discuss our progress. We
	5	also have our consultant Andrew Barbeau
	6	on the line, who has a presentation
	7	prepared.
	8	Andrew?
	9	MR. BARBEAU: Thank you,
1	0	Six.
1	1	Thank you everybody for
1	2	joining us today. We have a really
1	3	strong set of attendees. Really
1	4	excited that everyone is able to attend
1	5	at least virtually today.
1	6	I want to say that Chris
1	7	Meister, executive director of IFA
1	8	wishes he could be here as well, but he
1	9	had to join the governor at a very
2	0	exciting press conference this morning
2	1	announcing an EV battery manufacturing
2	2	opportunity done in Manteno, which I
2	3	think many of you will probably hear
2	4	about in the news today. So it's an



	Page 9
1	existing progress for the state and the
2	role of IFA and Climate Bank going
3	forward.
4	We have had a few different
5	stakeholder engagement opportunities
6	since the spring. And as Six
7	mentioned, there were some recent
8	announcements by USEPA related to the
9	Greenhouse Gas Reduction Fund and the
10	Solar For All program under that
11	opportunity. Specifically, that I
12	think significantly changed the
13	opportunity for the state of Illinois
14	and so we wanted to gain additional
15	stakeholder input as part of this, as
16	well as also share the draft, kind of
17	opportunity and the draft approach of
18	the opportunity, that the IFA, Illinois
19	Climate Bank on behalf of the state of
20	Illinois is pursuing for the state for
21	initial feedback and any additional
22	comments that you would like to make.
23	So I'm going to make a
24	presentation, it should take about 20



	Page 10
1	minutes, and then we will open up the
2	discussion broadly to any questions,
3	clarifying questions or just
4	stakeholders comment as well. All
5	comment is welcomed and appreciated.
6	Your comment is an important part of
7	this process. We have convened these
8	stakeholder listening sessions
9	expressly for the purpose of gaining
10	insight and input from folks who would
11	normally not engage with an government
12	entity to provide feedback or input in
13	these types of processes. We want to
14	make sure that this is open to as many
15	voices as possible that can contribute.
16	We've also been working
17	closely with other state agencies,
18	including Illinois Power Agency, the
19	Department of Commerce and Economic
20	Opportunity and the Illinois Housing
21	Authority to find ways to align across
22	state agencies, different initiatives
23	to have a unified front and approach to
24	the federal government and be cohesive



	Page 11
1	and supplement, but not supplant or
2	replace, but support all the great
3	efforts that the state has begun to
4	pursue under the CEJA, the Climate
5	Equitable Jobs Act.
6	So I'm going to share my
7	screen here. Verify that, Six, that it
8	is visible.
9	IL-FA MANAGER: Yes, we can
10	see it.
11	MR. BARBEAU: Thank you
12	very much.
13	So for those who don't know
14	in the Climate Equitable Jobs Act, the
15	Illinois Finance Authority who was
16	designated as a state Climate Bank, the
17	Illinois Climate Bank, and we've been
18	working over the course of the past
19	year to design and develop new
20	opportunities with Illinois Climate
21	Bank in the wake of bipartisan
22	infrastructure law and Inflation
23	Reduction Act passing law nationally
24	there's significant to opportunity for



	Page 12
1	the state to maximum federal funding to
2	pursue a new energy initiative in an
3	equitable way, particularly when it
4	comes to the Solar For All federal
5	funding opportunity that we've
6	discussed at a few different
7	stakeholder engagement workshops
8	already.
9	So over the course of the
10	recent days the USEPA, as I mentioned,
11	has released some new program guidance
12	around what the opportunities are for
13	states to apply and they extended the
14	application deadline. Originally the
15	application deadline would have been in
16	a couple weeks, they extended that to
17	October 12th. So we have a little bit
18	more time, not a ton, but a little bit
19	more time in order to put together the
20	states proposal.
21	Originally that proposal
22	was designed to be for a \$400-million
23	maximum funding request from the
24	federal government for a five-year







	Page 15
1	intended to align with the Climate and
2	Equitable Jobs Act and other Illinois
3	state policy. We're not intending to
4	supplant or replace our state strong
5	Solar For All program, but find ways to
6	make sure that it is reaching it's
7	intended audience, that it is achieving
8	its goals, and that it can go beyond
9	what its original and current targets
10	are.
11	As was mentioned, we had a
12	number of different stakeholder events.
13	I think we've engaged and the number is
14	even higher now, more than 150
15	different organizations and entities
16	around the state and getting feedback
17	on this process, both in the ideation
18	phase before the specifics of this
19	Solar For All program was announced.
20	We did small group meetings in the
21	spring, we did an idea workshop in
22	April, you know, both of those gave us
23	core feedback on obstacles and
24	challenges that low income and





	Page 17
1	that disadvantage communities and
2	business face in accessing in the clean
3	energy economy. You know, we really
4	try to align a lot of what we are
5	proposing as part of the draft Solar
6	For All application today on overcoming
7	these obstacles. And finding ways even
8	within the Solar For All program or
9	other state incentives there's ways to
10	do more and potentially find different
11	revenue sources and new program designs
12	to experiment with and try to gain more
13	benefit from deployment, so we can
14	ultimately reach our goals when it
15	comes to deployment on single family
16	homes and residents and multifamily
17	buildings, commercial and public
18	buildings and supporting businesses who
19	are contractors and prime contractors
20	and subcontractors and employees
21	working to deploy these efforts.
22	So a little bit of an
23	overview of Solar For All broadly. I
24	this we covered a little of this before



	Page 18
1	that USEPA Solar For All competition is
2	a \$7-billion component of the
3	\$26-billion greenhouse gas reduction
4	fund program that is providing
5	\$7-billion to up to 60 awardees across
6	the country. They have pretty much
7	identified they are looking to do one
8	per state in territory. So 50 states,
9	plus DC in territory for deployment of
10	these funds. They are not formula
11	funds so they are very much a
12	competition.
13	Our competition is really
14	focused on maximizing the amount of
15	money that we can bring to do projects
16	here in Illinois and support efforts in
17	Illinois. As part of this they created
18	a notice funding opportunity that is
19	targeted provide guidance on how
20	states should be designed or other
21	entities should be designing their
22	program to achieve the goals of the
23	Solar For All program and Inflation
24	Reduction Act, which are to ensure that



	Page 19
1	low income and disadvantaged
2	communities deploy or benefit from
3	solar.
4	So they have defined a set
5	of categories that are elements of the
6	response and proposal the state is
7	submitting as kind of the five elements
8	that we show here.
9	So at a minimum the
10	projects must deliver 20 percent
11	household savings to program
12	beneficiaries. That is not it's not
13	exactly treated the same as the 20
14	percent off an electric bill. It's
15	really looking at a reduction in the
16	average. It's a cash equivalent of the
17	average household electricity bill
18	reduction for this state.
19	And that's important
20	because if we look at things that are
21	not directly when we talk about
22	benefit from that are not directly
23	deployment related or on bill savings
24	related, we may need to come up with a







	Page 22
1	are building wealth and long term
2	equity in asset ownership while also
3	looking at ensuring up front savings
4	and people's capacity to take on debt.
5	So there's a balancing act that we're
6	going to have to look at in each of
7	these programs.
8	Finally, the other benefit
9	that we have to demonstrate as part of
10	this effort is that the program design
11	need to support high quality jobs and
12	businesses in low income and
13	disadvantaged communities through good
14	wages, work force training and
15	prioritizing WDs and MBEs as part of
16	this effort to the extent practical.
17	So as part of this, we had
18	put together a draft approach and I'm
19	going to show on the next slide kind of
20	the overall top level look of what we
21	had been have been developing so
22	far. We know this is not a hundred
23	percent complete. I think we have left



24

space in here to allow for gap filling





	Page 25
1	subsequent sides. And yes, to answer
2	the questions that I know you have,
3	these slides will be available, if they
4	aren't already, on the Illinois Finance
5	Authority website at some pointed today
6	so you can review in more detail.
7	So the first thing we are
8	looking at doing is around enabling
9	upgrades. So as I mentioned, we've
10	been working closely with Illinois
11	Power Agency on finding ways to
12	supplement and support their roll
13	overseeing Illinois Solar For All.
14	One of the key obstacles
15	and challenges that we heard in our
16	stakeholder sessions is the challenge
17	of kind walkaways from homes that may
18	be in most need of support because, you
19	know, they need a roof repairs or mold
20	or asbestos abatements or electrical
21	panel upgrades, and we just simply
22	cannot, you know, fund those fully
23	often within the rec program budgets.
24	And so we end up being in a worse



1

2

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

repairs or electrical panel repairs
that are necessary to install solar
(indiscernible) systems or maybe they
maybe upgrade to install an energy
storage system.

This is explicitly allowed under the USEPA Solar For All program so as long as we demonstrate that it's an upgrade necessary to install a









	Page 30
1	savings to loans and subscribers, which
2	is already the benefit required under
3	the USEPA Solar For All program.
4	The next thing we're
5	looking at in terms of a grant program
6	is support and expanding upon the
7	residential solar pilot. So IPA has
8	recently kind of developed a
9	residential solar pilot to focus on
10	increasing participation to Illinois
11	Solar For All residential small solar
12	subprogram where they are engaging with
13	designated approved vendors, managing
14	marketing, public outreach, public
15	interaction, income verification, site
16	suitability assessments for small
17	residential distributed generation
18	projects in targeted pilot communities.
19	Again, we hope to gain
20	lessons learned from this effort over
21	the course of this next year so that
22	when funding arrives for Solar For All
23	until July of next year, we can expand
24	that program to help low income and



	Page 31
1	disadvantaged community households to
2	overcome additional barriers, such as
3	things we've heard from stakeholders.
4	The familiarity with solar power,
5	distrust in marketers, language
6	barriers and complex administrative
7	processes. Really to find ways to
8	develop to have an vertically
9	integrated for facilitating uptake of
10	residential solar in one to four unit
11	residential buildings.
12	The pilot right now is
13	launching in three target communities.
14	The hope is to expand this funding to
15	support 12 communities and targeted
16	engagement with support with additional
17	dollars for those community engagement
18	efforts beyond just the designated
19	approved vendor program.
20	We've also heard very
21	strongly a need to develop a standard
22	offer purchase agreement or lease
23	product that allows smaller new solar
24	contractors to offer a guaranteed



	Page 32
1	savings product to new customers. A
2	lot of smaller new businesses lack the
3	ability to compete with the larger
4	solar developers because they did not
5	have an in-house PPA or lease product.
6	So if there is a product that can be
7	offered by the Illinois Climate Bank
8	that helps them offer that to potential
9	new customers that would breakdown a
10	significant barrier for disadvantaged
11	community access, and also provides
12	something that is secure and confident
13	for and builds trust among
14	homeowners that this is something that
15	has wide scale, public knowledge and
16	support.
17	This is something that I
18	think we would seed with some Solar For
19	All funds in terms of financing, but
20	also we're able to expand on it
21	significantly with additional federal
22	capitalization dollars coming in for
23	new finance products through the
24	Greenhouse Gas Reduction funds other



Page 33 1 programs. 2 We also have heard a very strong desire to create a new loan program for community driven community solar projects that are organized by and designed to benefit communities that they are working with. These community solar projects compete for 8 9 incentives. They have to provide 10 defined community benefits, such as 11 community ownership or wealth building 12 opportunities, but often lack access to 13 low cost capital to allow them to 14 compete with more traditional community 15 solar projects or others, and to enable 16 some innovative finance structures, so 17 we can support the programs goals of 18 long term ownership and wealth building. 19 20 I think we're originally 21 thinking that this probably has enough 22 -- this again, would be a loan program seeded with dollars, but able to a 23 track private capital to support 24



	Page 34
1	probably a new order of three to five
2	community driven solar projects a year
3	that would be newly developed and its
4	target. So looking for kind of
5	feedback on size and scale of that
6	effort as well as the total amount of
7	funding. This isn't meant to cover the
8	full loan needs of a project, but
9	really be a gap filler for access to
10	finance.
11	We've also heard around
12	beyond a PPA lease project need to kind
13	of really bring in a loan product that
14	can support the energy sovereignty
15	provisions of CEJA that allow for kind
16	of a low cost, easy to access loan to
17	enable residents to look at debt
18	financing to build that opportunity for
19	ownership and wealth building by low
20	income and disadvantaged community
21	households.
22	Often such households lack
23	sufficient credit to qualify for loans
24	and we're looking at opportunities to







1	pursuing	multiple	and	trying	to	stack
2	those ef:	forts tog	ethei	ĵ.		

3 We also are looking at kind of a working capital product that would provide somewhere -- anywhere between \$50,000 to a million dollars of loans working capital to disadvantaged businesses. The key here that we've 8 heard is based on some of the rebate 9 10 model that we have in Illinois and the 11 time it takes to potentially monetize 12 or gain payments of customers at it 13 limits the expendability options for 14 smaller and new contractors. 15 Particularly in the solar space, but it 16 can also be in the battery install or 17 energy efficiency space. We're looking 18 at providing working capital product across various opportunities both this 19 20 and the energy deficiency loan fund 21 opportunity that would allow us to 22 support smaller contractors. And I think for the most part we're looking 23 at kind of small commercial and 24



	Page 38
1	residential homes. We're targeting
2	probably working capital loans in the
3	\$50,000 to \$150,000, potentially the
4	\$250,000 range, but recognizing that
5	some of this may include community
6	solar or larger systems. There would
7	also would be the ability to tap into
8	working capital potentially up to a
9	million dollars for some projects that
10	are working on community solar. But
11	primarily the target range for this
12	would be 50,000 to 150 to 250,000 for
13	smaller contractors.
14	So I'm going to stop I'm
15	going to there with my presentation.
16	Thank you all for your patience and
17	walking through. Again, this really
18	was drawn from the stakeholder feedback
19	we've gotten since November and the
20	multiple stakeholder conversations we
21	had. We also recognize there may be
22	other elements here that we should be
23	considering and adding.
24	And I want to be especially







	Page 41
1	will not be cut off at second time,
2	however the member guests may wish to
3	ask questions of an attendee speaker.
4	We will stop the timer for any question
5	and answer exchanges.
6	We ask that attendee
7	speakers are appropriate and
8	professional and will remove anyone
9	from the meeting who does not maintain
10	decorum.
11	When you're called upon
12	please state and spell your name for
13	the benefit of the record.
14	For the record, Andrew
15	Barbeau is with us helping manage the
16	cue for virtual attendee speakers and
17	provide technical support. We will
18	alternate between virtual and in-person
19	attendees and the session will run
20	until 11:00 a.m. We apologize in
21	advance to any attendee speakers we do
22	not get to. Those who do not get an
23	opportunity to speak can email their
24	questions or comments to webmaster@IL-



	Page 42
1	FA.com.
2	Andrew, do we have any
3	virtual attendee speakers ready?
4	MR. BARBEAU: Yes. We have
5	several, six, who have raised their
6	hand already.
7	The first attendee speaker
8	on my list in order of hand raising is
9	Tracy Fox.
10	Tracy, if you can unmute
11	yourself either by clicking the unmute
12	button or if you're on the phone you
13	can press star 6. You should have the
14	ability to unmute. Please state your
15	name and your organization, for the
16	record, and you have three minutes.
17	PUBLIC COMMENT: I actually
18	have a question and you blow passed too
19	fast for me to put my hand up.
20	What's the breakdown of the
21	\$250-million across these various
22	programs?
23	MR. BARBEAU: Yeah, that's
24	a fantastic question. And we had an



-	
	Page 43
1	initial breakdown we were looking at
2	for the \$400-million, but now that it's
3	reduced to 250-million, we haven't done
4	a new breakdown yet based on those
5	available funds.
6	There's some things that
7	are kind of core, it's not all exactly
8	linear to reduce down by, you know, 250
9	divided by 400, so we don't necessarily
10	have that breakdown quite yet.
11	PUBLIC COMMENT: Okay. Is
12	that going to be released for comment?
13	MR. BARBEAU: Yeah, yeah.
14	We definitely will have a chance to
15	release for comment, but we also are
16	interested on folks perspectives on
17	kind relative size and importance of
18	these things. So if you given that
19	we are now in prioritization mode, I
20	would really love to hear on
21	prioritization of which things would be
22	best to allocate funds of the
23	250-million towards.
24	PUBLIC COMMENT: Did you



	Page 44
1	want me to make my comments now or do
2	you want me to get back in line?
3	MR. BARBEAU: Yeah, now is
4	great if you can still do it within
5	three minutes.
6	PUBLIC COMMENT: Yeah. I
7	just wanted to echo what has been the
8	drum beat of my colleagues at the
9	Illinois Coalition. My name is Tracy
10	Fox, F-O-X. I represent Central
11	Illinois Health Community Alliance and
12	Illinois People's Action on the
13	coalition.
14	We want to lift up support
15	for expanding successful programs in
16	the Illinois Solar For All program that
17	currently exists, as well as breakdown
18	barriers. We feel some of the key
19	barriers are on contracting side. If
20	we have contractors who are of the
21	community going out and selling these
22	projects in the community, they would
23	seem more credible, they would have a
24	greater uptake, just in general a



	Page 45
1	community focused approached.
2	I'm especially interested
3	in ways that we can help them with
4	standardized PPA products, standardized
5	loan products, things that are really
6	impossible for someone just getting
7	started in the business to wrap their
8	arms around.
9	Also, very concerned that
10	there be an exception from prevailing
11	wage for residential work. That is
12	very common as someone who recently
13	priced being solar for my own
14	residential rooftop in central
15	Illinois. There's a difference between
16	union jobs and non-union jobs.
17	You know, as long as some
18	sort of wage parity is there we want to
19	see if we can convince the federal
20	government to work on with what
21	Illinois is doing (indiscernible.) I
22	think that's very helpful.
23	I also want to lift up a
24	lot of love for the idea of having the



_	
	Page 46
1	home wrap around things while we fixing
2	things at the same time that we're
3	doing this solar. Housing stock is
4	terrible, there's such limited funding
5	to repair it all. Those programs would
6	be very helpful in communities like
7	(indiscernible.) Thanks.
8	MR. BARBEAU: Thank you,
9	Tracy.
10	Is there anybody in the
11	room physically?
12	IL-FA MANAGER: There's no
13	questions.
14	MR. BARBEAU: Excellent.
15	Okay.
16	We can go to the next
17	virtual commentary. That's Anna
18	Solaro. Anna, thank you. If you can
19	come off mute and state your name and
20	organization, for the record. You
21	should be able to now. We don't hear
22	you if you are attempting to unmute.
23	That's okay. We can come back to you
24	if that works. Please keep your hand



	Page 47
1	up and we will keep come back to you in
2	a few moments. Maybe I'll try and
3	unmute you again. There we go. Did it
4	work that time?
5	PUBLIC COMMENT: Oh, yes, I
6	think so. Can you hear me?
7	MR. BARBEAU: Excellent.
8	Yes, thank you.
9	PUBLIC COMMENT: Yes, hi.
10	Anna Solaro, Crystal R. I just want to
11	endorse or support what Tracy just
12	mentioned in my experience that she
13	just read the list of barriers that I
14	really think are important in terms of
15	supporting the program mainly making
16	sure that those homes that need extra
17	investment are part of this program.
18	And that I think also
19	because I work a lot with contractors,
20	and you briefly mentioned that there
21	would be grants and loans. I'm not
22	sure if the grants are for residential
23	the actual customer or grants are for
24	new businesses, a start up businesses,



	Page 48
1	but that's sort of key in terms of my
2	view of equity in terms of supporting
3	contractors that live and work in the
4	community that are going to support low
5	income customers that they are
6	supported I think it's important to at
7	least have some element that's grant
8	that allows them to establish
9	themselves as businesses. It's very
10	difficult, there are many obstacles in
11	terms of starting a business, a lot of
12	regulations, I think grants would help
13	with that.
14	And secondly, I think you
15	mentioned predevelopment funds or low
16	interest funds. So those are all of my
17	comments. I appreciate all the work
18	you're doing. I think this can be very
19	exciting, very positive for low income
20	families. Thank you.
21	MR. BARBEAU: Thank you
22	very much.
23	Just checking to see if
24	there are any comments in room because







	Page 51
1	what's the pathway? Thank you.
2	MR. BARBEAU: Thank you. I
3	think that's a great question. Part of
4	this effort that we feel is very
5	important that USEPA is identifying,
6	but we'll also probably be doing
7	anyway, is they're really interested in
8	you developing a kind of longer term
9	planning process that allows you to
10	engage stakeholders on specific
11	elements and program design. That's
12	something that IPA has done in the past
13	and has been very helpful and I give
14	them a lot of credit for extensive
15	stakeholder engagement over the years
16	and development of Illinois solar
17	programs. And that's something we
18	would be looking to do not when we got
19	the money, but potentially as soon as
20	this fall around specific ways that we
21	would be able to support some of these
22	specific design elements.
23	The question of how do we
24	connect in, if you have contractors who





	Page 53
1	existing Solar For All, solar programs
2	and contractors.
3	PUBLIC COMMENT: Can I ask
4	another question?
5	MR. BARBEAU: Yeah, that's
6	fine. Yeah.
7	PUBLIC COMMENT: So my
8	colleagues in other states are
9	submitting letters of support for the
10	application and letters of intent.
11	What I'm hearing you say is a lot of
12	this is going to be figured out after
13	the grant is awarded to the state of
14	Illinois, if I'm hearing you correctly.
15	Is there anything you would want at the
16	front end at this point in time from
17	partners?
18	MR. BARBEAU: Yeah, that's
19	a great question and I was going to
20	talk about it at the end. There's a
21	few different they have like four
22	different types of letters of support
23	that they allow you to provide, and so
24	we will be providing more details on



	Page 54
1	that. We didn't ask for any letters of
2	support until we shared the initial
3	draft of program design. It didn't
4	seem fair to ask people to support
5	something that they don't know what it
6	is. So we wanted to at least provide
7	this kind of directional overview and
8	then again feedback from everybody and
9	kind of fill in some of the last gaps
10	here. And then we will be providing
11	kind of template letters of support
12	related for different organizations to
13	offer in support for the state
14	application to US EPA with our goal
15	trying to maximize our dollars for the
16	state of Illinois. But stay tuned for
17	that, that will be something we will
18	probably share over the next week or
19	so. Thank you.
20	All right. We have I'm
21	going to go down our list of folks who
22	have not yet had an opportunity to
23	talk.
24	The next person on our list



	Page 55
1	is John DeLurey. John DeLurey, if you
2	could come on and spell your name and
3	state the organization. You have three
4	minutes.
5	PUBLIC COMMENT: Thanks,
6	Andrew. Can you hear me okay?
7	John DeLurey, that's
8	J-O-H-N D-E-L-U-R-E-Y, the midwest
9	director with solar, also on the
10	committee at the Clean Jobs Commission
11	and a facilitator at the Solar For All
12	working group.
13	Andrew, I've got a few
14	questions, would you prefer rapid fire
15	or one at a time?
16	MR. BARBEAU: Rapid fire is
17	good. I'll see what I can
18	PUBLIC COMMENT: Okay.
19	Great.
20	So the first two is about
21	the energy sovereignty approach and the
22	working capital approach. DCL through
23	CEJA now has the authority to give out
24	a fair amount of grant money, both for





	Page 57
1	substantial that a lease to own could
2	essentially be the standardize for PPA
3	products that you all create. Right?
4	Like, chances are it would pay off and
5	then some within just a few years. And
6	so then I think there's a big question
7	around ownership swap and what the
8	costs and benefits are that ideally it
9	was great if there was ongoing support
10	for the customers even if they take
11	ownership of the asset.
12	So then you have
13	sovereignty, you have wealth building,
14	but you're not burdening them with
15	operation of maintenance costs. With
16	that said, a loan product would be
17	terrific especially for sort of the
18	middle income customers who are not
19	caught in the Solar For All world and
20	also might not have the credit score
21	for the adjustable block program. I am
22	curious if your interpretation allows
23	for those like middle income customers
24	to be a slice of the overall







23

24

there is -- it's seen that there's a --

I'll just be very honest, the state is

	Page 60
1	prioritizing people for loans or grants
2	if it means they're getting payback for
3	a loan and just that appearance of
4	complex. So we need to make sure if
5	we're doing this that it is kind of
6	solid and separate and I think that's
7	the caution we perceive.
8	So any insight people have
9	in making sure that is kind of aligned
10	I think that would be very, very
11	helpful. I would just direct on that.
12	I just want to make sure that
13	everything we're doing is above board
14	and we want to combine these efforts
15	together given the great components of
16	CEJA.
17	The \$12,000 per home, does
18	that replace (indiscernible) from the
19	rec budget? I don't know. But it's
20	possible that IPA, who may be in line
21	to speak might be able to address that
22	one so I'll defer that one. That is
23	definitely intended to make that go a
24	lot further. So that would be a lot of





	Page 62
1	national claim investment fund as kind
2	of one of the standard offer things
3	that either the Illinois Climate Bank
4	or Financial Jobs and Justice Fund
5	could potentially offer through the
6	other funds that are not necessarily
7	specifically target for low income and
8	disadvantaged communities that have
9	eligibility more broadly. That could
10	be a good opportunity for low income
11	customers that don't have a credit
12	score to be able to secure.
13	Does the \$7,500 cover the
14	cost of energy storage? It likely
15	doesn't fully cover the cost. Once of
16	the things that we're thinking about is
17	in a lease model or a lease to own
18	model that the storage qualify for tax
19	credit or any other incentives, we
20	didn't want it to be more than the cost
21	so it may have to be more variable and
22	net out any other incentives to make
23	sure that you don't get more than the
24	actual cost of the system and



	Page 63
1	incentives for the batteries
2	specifically, but we think there are
3	situations where that covers a hundred
4	percent covers cost, the battery plus
5	installation and support.
6	So hopefully I answered the
7	questions and we'll kind of go from
8	there. So thank you, John, for your
9	questions and comments. It's much
10	appreciated.
11	All right. I think I cut
12	him off before he said something. I
13	apologize, John.
14	I want to quickly check and
15	see if there are any other comments in
16	the room?
17	IL-FA MANAGER: None.
18	MR. BARBEAU: Okay. I'll
19	just wait, I can see them so if they
20	raise their hand I'll indicate.
21	All right. So next we have
22	Wade Halva. Wade, if you can come on
23	screen and unmute and say and spell
24	your name and your organization.



_	
	Page 64
1	Welcome.
2	PUBLIC COMMENT: I can't
3	seem to turn on my camera here.
4	MR. BARBEAU: Oh, okay. We
5	can hear you, though, yeah.
6	PUBLIC COMMENT: Wade
7	Halva, W-A-D-E H-A-L-V-A, Space in
8	Place is my organization. We are the
9	Indiana, Illinois and Wisconsin
10	affiliate of interface power and
11	lights, and we've been grass roots
12	educators for Solar For All for
13	multiple years now.
14	I'm in far down state, I'm
15	in Marion. So I'm 308 miles away from
16	Chicago, and for the last two years I
17	have been the only grass roots educator
18	for Solar For All south of I-64, not in
19	metro east.
20	One of the big challenges
21	in getting it down in here is that my
22	territory is 27 counties and you can't
23	spread me that thin. So we need more
24	support for folks to come out and have





	Page 66
1	hidden costs in down state. People
2	travel farther for work. When gas is
3	high that's a big problem. I know a
4	ton of people who travel over 60 miles
5	each way for work and that can be a
6	huge challenge that's not always
7	reflected in cost of living and things
8	like that.
9	So what I'd really like to
10	say is I think this looks great.
11	There's a lot of great work going on in
12	down state. I don't want us to be left
13	off the map and I really want us to
14	make sure that as we look at
15	(indiscernible) like the adjustable
16	block grants, we've exhausted that
17	section often in this part of the state
18	and there's been money left over in
19	other parts of the state. And I want
20	to make sure we have the room, we have
21	the roof, we have a lot of flatter land
22	and flatter developments for solar and
23	it's ideal for that, and I'd like to
24	see us have an opportunity to do that.



	Page 67
1	Thank you.
2	MR. BARBEAU: Thank you
3	very much, Wade. That's very
4	important.
5	I am going to welcome Sarah
6	Duffy. Sarah Duffy, you should be able
7	to talk with the Illinois Power
8	Industry.
9	MS. DUFFY: Hi, Andrew.
10	Can you hear me?
11	MR. BARBEAU: Yes.
12	MS. DUFFY: Thank you for
13	hosting.
14	I just wanted to jump in to
15	provide a little bit of feedback from
16	some of the comments we've heard so far
17	from IPA's prospective.
18	So I completely agree with
19	Andrew on, you know, having
20	stakeholders provide feedback and then
21	letters of support, I think that would
22	be great. I know IPA has received some
23	communication from other stakeholders
24	expressing desire to be involved and







	Page 70
1	spread that money across more projects
2	across the state.
3	Again, we haven't made
4	decisions on that yet, but, you know,
5	noting that it's really we're doing
6	what we can through the project, but
7	it's not the ideal vehicle.
8	And then on the question
9	about whether the funding could go
10	towards people who residents who
11	don't qualify under ILSA, but have
12	barriers for accessing solar through
13	Illinois Shines. The EPA Solar For All
14	solicitation or funding opportunity has
15	a very, very specific definition of low
16	income. So the proposals have to serve
17	low income residents and there's kind
18	of three or four different ways they
19	can define low income and be through
20	there as Andrew mentioned, I forget
21	it's C clean.
22	MR. BARBEAU: Economic
23	justice screening tool, yes.
24	PUBLIC COMMENT: So this



	Page 71
1	mapping tool that they created, but you
2	can also use 80 percent of area median
3	income in metropolitan areas. So
4	there's kind of three or four ways you
5	can identify what EPA will consider as
6	low income. But so there might be
7	Illinois Solar For All defines it's a
8	80 percent of area median income. So
9	there might be some edge cases where
10	there are people who live in these
11	communities identified in EPAs CST
12	tool, but technically make above the 80
13	percent the AMI, but maybe are still
14	moderately income. And so they might
15	qualify for EPA Solar For All, you
16	know, funding, but not for Illinois
17	Solar For All. But we don't know what
18	the scope of that that potential
19	population is. But we can't say just
20	blanketly, you know, people in that 80
21	to 100 percent AMI will definitely be
22	able to benefit from this program.
23	And then, yeah, I think
24	those were the only points that I







tax returns so we don't quite

24





24

they've been finalized or not by U.S.







	Page 79
1	MR. BARBEAU: Yeah, that
2	that is our hope.
3	PUBLIC COMMENT: Great.
4	Thank you so much.
5	MR. BARBEAU: Thank you.
6	All right. We have I
7	have two more folks who have indicated
8	intent to speak. So we have Lauren
9	Becker, if you could come off mute.
10	State and spell your name and your
11	organization.
12	PUBLIC COMMENT: Hi, folks.
13	Lauren Becker, city of Carbondale,
14	Illinois. My name is spelled
15	L-A-U-R-E-N B-E-C-K-E-R.
16	Here at the city of
17	Carbondale, we are a recovering energy
18	community in the heart of southern
19	Illinois. And I have to apologize, I
20	had to hop on late so it's possible
21	this point has already been discussed
22	in depth. But in reference to last
23	question and comment that was received,
24	as a municipality and in light of the













	Page 85
1	Sun Bright Energy Company.
2	So I wanted to speak to
3	that because you heard a very good
4	summary of what exists on the ground by
5	an earlier speaker who talked about the
6	lack of really any significant presence
7	of "bipod" companies south of I-64 in
8	southern Illinois. And the fact that
9	to bring companies down for one project
10	at a time is not realistic.
11	That kind of description
12	not only exist for other southern
13	Illinois, which is red area, it exists
14	for central Illinois, which is red
15	area. And so I understand the Chicago
16	blue area equity eligible modeling that
17	is put in place and that is all great.
18	But I do need to speak to what exist
19	here in red area and why I hope that
20	support is being put in place for it as
21	well.
22	We bring significant, when
23	we talk about Sun Bright Energy and our
24	team, we bring significant capacity, I





23

24

training work force grants that we have

now, whatever we get awarded on that



24

you have to put your talent together



So having said that I hope

that in all the modeling that you

brought forward, Andrew, and it's great

22

23

24

	Page 89
1	stuff. I comment you and Chris and
2	your team all the time. But I hope in
3	there there's a place for a red area
4	typically not equitable area entity
5	like our Sun Bright Company that was
6	put together long before this blue area
7	equitable eligible stuff was thought
8	of, which is very necessary, not
9	knocking that in anyway. But that
10	doesn't answer to the red area
11	typically non-equitable eligible
12	company like ours and the niche that
13	they can operate in and bring scores of
14	jobs if the funding is there for that
15	kind of stuff.
16	So I don't need to belabor
17	that, I think you understand what I'm
18	saying. Andrew, you've heard me kind
19	of say this before, I see you nodding
20	on that. So any comments you want to
21	make toward that end, I'd appreciate
22	and hopefully any thoughts that you and
23	your team have for making these kinds
24	of opportunities available to our Sun





Page 91 So there's two things. 1 2. It's a different map from the Federal CEJA disadvantaged community designation map that we are targeting so that's No. 1. But also No. 2, the 6 requirements of the program are focused 7 on creating benefits for low income and federally designated disadvantaged 8 communities. 9 10 So it looks a little bit 11 different. Some of the requirements 12 are different. I think the goals are 13 similar, but it's not as I think 14 constrained. There's also I think our 15 ability to look with some of these 16 funds --17 PUBLIC COMMENT: Can I --18 that is encouraging what you're saying. 19 I just want you to understand that even 20 though I say we are not -- all of our 21 leadership is not living in a equity 22 eligible community or a minority, all the projects that we want to do will be 23 in those communities, but go ahead. 24





	Page 93
1	someone may qualify as an equity
2	eligible person. So even thought the
3	map of equity investment communities
4	across Illinois does kind of
5	concentrate those communities in more
6	dense and urban areas, there are three
7	other ways that a person can qualify as
8	an equity eligible person that includes
9	things like foster care participation
10	and being formerly incarcerated which
11	are much less correlated with
12	particular communities.
13	Those are requirements
14	specific to Illinois Shines. Illinois
15	Solar For All does not have
16	requirements related to hiring certain
17	number of equity eligible persons or
18	having equity eligible contracts
19	participating on a certain number of
20	projects.
21	So to the extent that the
22	question is about expanding the
23	definition of equity eligible or equity
24	investment eligible communities, I





	Page 95
1	in the returning citizens pool for that
2	kind of talent. So when you're putting
3	together a talented team in the
4	beginning of this, none of those things
5	are what you put together to put
6	together that kind of team.
7	So I'm saying that the team
8	is already in place, we bring lots of
9	capacity, we do lots of things. I
10	understand the difference between Shine
11	and Illinois Solar For All. I bring
12	this up in every venue because to date
13	I haven't seen a lot of tools or
14	resources put together for a team like
15	ours. Even though it does even
16	though it designates all of its
17	projects to benefit people in equity
18	eligible areas and minority areas and
19	energy justice areas, et cetera,
20	environmental justice area, et cetera,
21	the team itself, the team itself
22	doesn't get a lot of the benefits
23	that's out there.
24	MS. DUFFY: I'll just note





	Page 97
1	PUBLIC COMMENT: I thank
2	you again. I'm done. I'm not knocking
3	any of that. Andrew knows I was part
4	of the team that helped put CEJA
5	together so I'm familiar with all of
6	that. I'm not knocking anything, I'm
7	bringing up a hole that exist. This is
8	not about equity eligible, it's about a
9	team like ours whether you use the term
10	equity eligible or not. A team like
11	ours, I don't see a lot of resourcing
12	for a talented team like ours in a red
13	area to do the projects it wants to do
14	in our area. That's why we're up
15	working in Chicago because we can join
16	teams. I'm just pointing out this as
17	just a hole to made aware of. Not for
18	you to defend CEJA, I love CEJA, it
19	doesn't need defense. But I'm just
20	pointing this out as a hole that exist.
21	And to the extent that it benefits
22	being aware of it and looking at ways
23	to bring opportunity to it. Great.
24	And if not, I apologize.



_	
	Page 98
1	MR. BARBEAU: Thank you,
2	Reverend Pierce.
3	I don't have at this point
4	any other attendees virtually that have
5	indicated their intent to speak by
6	raising their hand. All right.
7	If anybody has an interest
8	in providing comment, but did not want
9	to come on camera or come onto audio
10	today to provide such comment, you can
11	provide and submit your comments in
12	writing to webmaster@IL-FA.com.
13	Any other IFA team have
14	comments to make?
15	IL-FA MANAGER: None here,
16	Andrew.
17	MR. BARBEAU: All right.
18	Turn it back to you, Six.
19	IL-FA MANAGER: Thank you
20	again. This is Six Granda. Is there
21	any other business to come before the
22	stakeholders?
23	Hearing none, we will
24	adjourn this listening session. Again,



	Page 99
1	this is Six Granda. The time is 10:42,
2	this stakeholders listening session is
3	adjourned.
4	MR. BARBEAU: Thank you
5	all.
6	IL-FA MANAGER: Thank you,
7	everyone.
8	
9	(Recording concluded.)
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	



```
Page 100
 1
 2
                  CERTIFICATION
 3
                  I hereby certify that the recorded
 5
    proceedings and evidence are contained fully and
 6
    accurately in the notes taken by me of the above
    case, and this copy is a correct transcript of the
 9
    same.
10
11
12
                  <u>Samanda J. Rios</u>
Samanda J. Rios
13
14
                 Court Reporter
15
                 Notary Public of Pennsylvania
16
17
18
19
20
                  (The foregoing certification of this
21
    transcript does not apply to any reproduction of
22
    the same by any means unless under the direct
23
    control and/or supervision of the reporter
    certifying.)
24
25
```





Schedule a Deposition:

Scheduling@MagnaLS.com | 866-624-6221

Order a Transcript:

CustomerService@MagnaLS.com | 866-624-6221

General Billing Inquiries:

ARTeam@MagnaLS.com | 866-624-6221

**Scheduling Operations Manager:** 

Patricia Gondor (E: PGondor@MagnaLS.com | C: 215-221-9566)

**Customer Care:** 

Cari Hartley (E: CHartley@MagnaLS.com | C: 843-814-0841)

**Director of Production Services:** 

Ron Hickman (E:RHickman@MagnaLS.com | C: 215-982-0810)

**National Director of Discovery Support Services:** 

Carmella Mazza (E: CMazza@MagnaLS.com | C: 856-495-1920)

Billing Manager:

Maria Capetola (E: MCapetola @MagnaLS.com | C: 215-292-9603)

**Director of Sales Operations:** 

Kristina Moukina (E: KMoukina@MagnaLS.com | C: 215-796-5028)



1:21 32:3 35:9 38:7	abatement 69:12 abatements 25:20 abilities 13:3 ability 1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 able 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	75:1 Action 44:12 84:7 actual 47:23 62:24 add 4:17 27:22 58:5 72:1 72:5 87:1 adding 38:23 addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8	3:20 5:19 aggressively 16:17 ago 73:2 agree 67:18 agreement 31:22 ahead 91:24 align	amounts 8:3 13:4 Andrew 1:11 4:24 5:4 8:5,8 39:23 41:14 42:2 55:6,13 67:9,19 70:20 86:1 88:9,24 89:18 97:3 98:16 and/or 100:23 Anna
Action   A	69:12 abatements 25:20 abilities 13:3 ability 1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 able 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	Action 44:12 84:7 actual 47:23 62:24 add 4:17 27:22 58:5 72:1 72:5 87:1 adding 38:23 addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8	aggressively 16:17 ago 73:2 agree 67:18 agreement 31:22 ahead 91:24 align	8:3 13:4 Andrew 1:11 4:24 5:4 8:5,8 39:23 41:14 42:2 55:6,13 67:9,19 70:20 86:1 88:9,24 89:18 97:3 98:16 and/or 100:23 Anna
Addrew	abatements 25:20 abilities 13:3 ability 1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 able 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	44:12 84:7 actual 47:23 62:24 add 4:17 27:22 58:5 72:1 72:5 87:1 adding 38:23 addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8	16:17 ago 73:2 agree 67:18 agreement 31:22 ahead 91:24 align	Andrew 1:11 4:24 5:4 8:5,8 39:23 41:14 42:2 55:6,13 67:9,19 70:20 86:1 88:9,24 89:18 97:3 98:16 and/or 100:23 Anna
25:20 abilities 13:3 add 47:23 62:24 add agree 13:13 39:23 41:14 42:2 12:13 32:3 35:9 38:7 42:14 75:13 91:15 92:5 able 46:7 1:9 8:14 13:22 16:19 8:14 13:22 26:9 72:3 86:21 addition 38:23 adead 31:22 addidion 31:22 addidion 31:22 addidion 31:22 addidion 31:22 addidion 31:22 addidion 31:24 Anna 46:17,18 47:10 announced 10:21 15:1 17:4 align 46:17,18 47:10 announced 15:19 additionally 29:11 allocate 44:11 allocate 43:22 answer allocation 36:20 accelerator 36:21 accelerator 36:20 acce	25:20 <b>abilities</b> 13:3 <b>ability</b> 1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 <b>able</b> 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	actual 47:23 62:24 add 4:17 27:22 58:5 72:1 72:5 87:1 adding 38:23 addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8	ago 73:2 agree 67:18 agreement 31:22 ahead 91:24 align	1:11 4:24 5:4 8:5,8 39:23 41:14 42:2 55:6,13 67:9,19 70:20 86:1 88:9,24 89:18 97:3 98:16 and/or 100:23 Anna
abilities 13:3 ability 1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 able 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4 59:22 60:21 61:2 62:12 67:6 69:13 71:22 75:2,4 77:7 78:15 92:7 absolutely 83:9 ACCELERATE 1:11 accelerator 36:20 36:20 36:21 36:20 36:21 36:20 36:21 37:2 33:2 33:3 8:7 adding 31:22 adjurned 9:14,21 21:13 26:8 21:4 26:14 59:3 adjourned 99:3 38:23 allocation 98:24 31:2,16 32:21 82:9 38:13 38:23 addition 31:22 adjerement 31:22 ahead 91:24 Anna 46:17,18 47:10 announced 15:19 announcemts 16:21 31:23 23:31:14 22:2 31:21 63:21 82:9 38:21 31:22 31:21 63:21 82:9 38:21 31:22 31:21 63:21 82:9 38:21 31:22 31:21 32:22 32:31:31 22:24 33:23 39:23 41:14 42:2 31:22 55:6,13 67:9,19 70:20 86:1 88:9,22 55:6,13 67:9,19 70:20 86:18 88:9,22 70:23 86:21 31:22 31:24 31:24 31:24 31:24 31:24 31:24 66:14 59:3 31:22 34:31:11 22:24 31:24 66:15 35:8:13 39:23 41:14 42:2 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:24 31:	abilities 13:3 ability 1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 able 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	47:23 62:24  add  4:17 27:22 58:5 72:1  72:5 87:1  adding  38:23  addition  26:9 72:3 86:21  additional  9:14,21 21:13 26:8	73:2 agree 67:18 agreement 31:22 ahead 91:24 align	39:23 41:14 42:2 55:6,13 67:9,19 70:20 86:1 88:9,24 89:18 97:3 98:16 and/or 100:23 Anna
ability 13:3 ability 12:13 2:3 35:9 38:7 42:14 75:13 91:15 abile 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4 59:22 60:21 61:2 62:12 67:6 69:13 71:22 75:2,4 77:7 78:15 92:7 absolutely 83:9 ACCELERATE 1:11 98:24 adjourn addions 36:20 accepted 28:13 28:24 adjourned 36:20 adjustable 28:13 28:13 24:1 32:11 33:12 34:9,16 35:12 75:2 75:3 78:2 88:6 accessing 17:2 36:10 70:12 accurately 100:7 78:15 92:7 additionally 29:14 additionally 29:14 29:11 additionally 29:14 29:11 additionally 29:11 additionally 31:22 appeacement 31:22 appeacement 31:22 Ahead 100:23 Ahead 100:23 Anna 46:17,18 47:10 announced 15:19 announcements 40:11 announcements 40:9 40:9 announcements 41:11 announcing 15:19 announcements 41:11 announcing 15:19 announcements 42:14 47:10 announced 15:19 announcements 42:14 47:10 announced 15:19 announcements 41:11 announcing 15:19 announcing 15:19 announcements 41:11 announcing 15:19 announcements 41:11 announcing 15:19 announcements 42:14 47:10 announcements 43:22 answer 25:1 41:5 74:19 89:10 announcements 41:11 announcing 15:19 announcements 41:11 anlocate 42:1 41:11 anlocate 43:22 answer 25:1 41:5 74:19 8:21 31:22 answer 25:1 41:5 74:19 8:21 31:22 answer 25:1 41:5 74:19 8:21 31:22 answer 25:1 41:5 73:14 99:10 31:22 answer 25:1 41:5 73:14 99:21 31:21 22:4 31:22 31:3 33:13 34:15 35:8,23 32 31:3 40:11 32:4 13:3 33:3 34:15 35:8,23 32 31:3 40:11 32:4 13:3 33:3 34:15 35:8,23 32 31:3 40:11 32:4 13:3 33:3 34:15 35:8,23 32:1 40:20 35:2 14:15 73:14	13:3 <b>ability</b> 1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 <b>able</b> 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	add 4:17 27:22 58:5 72:1 72:5 87:1 adding 38:23 addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8	agree 67:18 agreement 31:22 ahead 91:24 align	55:6,13 67:9,19 70:20 86:1 88:9,24 89:18 97:3 98:16 and/or 100:23 Anna
ability 1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 able 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4 59:22 60:21 61:2 62:12 67:6 69:13 71:22 75:2,4 77:7 absolutely 83:9 83:9 ACCELERATE 1:11 98:24 adjourn additonally 29:14 29:11 additess 21:4 26:14 59:3 60:21 adjourned 36:20 accepted 28:13 3 59:24 adjourned 36:20 38:24 adjourned 36:20 38:24 adjourned 36:20 38:24 adjourned 36:20 38:24 adjourned 36:20 38:33 ahead 10:023 Anna 46:17,18 47:10 announced 15:19 announcements 44:11 announcements 44:11 announcing 8:21 answer 29:18 97:3 98:16 and/or announced 15:19 announcements 44:11 announcing 8:21 answer 25:1 41:5 74:19 89:18 97:3 98:16 and/or announced 15:19 announcements 9:8 announcing 8:21 asswer 29:3 33:13 34:15 35:12 35:13 35:1 46:10 98:7 anjway 35:23 ahead 10:21 15:1 17:4 aligned 60:9 announcements 9:8 announcing 8:21 asswer 25:1 41:5 74:19 89:10 announced 15:19 announced 15:19 announcing 8:21 asswer 25:1 41:5 74:19 89:10 announced 15:19 announcing 8:21 asswer 25:1 41:5 74:19 89:10 announced 15:19 announcing 8:21 asswer 26:13 27:16 28:24 60:9 announcements 9:8 announcing 8:21 asswer 25:1 41:5 74:19 89:18 97:3 98:16 and/or and/or and/or announced 15:19 announcing 8:21 asswer 25:1 41:15 74:19 89:10 announced 15:19 announcing 8:21 asswer 25:1 41:5 74:19 89:10 announced 15:19 announcing 8:21 asswer 25:1 41:5 73:19 89:10 announcing 8:21 asswer 25:1 41:5 73:19 89:10 announced 15:19 announcing 8:21 announcing 8:21 answer 25:1 41:5 74:19 8:21 announcing 8:21 announcing 8:21 asswer 25:1 41:5 73:19 9:8 announcing 8:21 announcing 8:21 asswer 25:1 41:5 73:19 9:8 announcing 8:21 asswer 25:1 41:5 73:19 89:10 answer 26:25 2 6:21 35:23 3 59:13 72:16 76:15,15 answer 25:1 41:5 73:14 89:9 31:4 24:1 22:24 answer 29:3 33:13 34:15 35:8,2 37:1 40:20 35:2 3 59:13 72:16 76:15,15 35:2 3 59:13 72:16 76:15,15 35:2 3 59:13 72:16 76:15,15 35:2 3 59:13 72:16 76:15,15 35:2 3 59:13 72:16 76:15,15 35:2 3 59:13 72:16 76:15,15 35:2 3 59:13 72:16 76:15,15 35:2 3 59:13 72:16 76:15,15 35:2 3 59:13 72:16 76:15,15 35:2 3 59:13 7	ability 1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 able 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	4:17 27:22 58:5 72:1 72:5 87:1 adding 38:23 addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8	67:18 agreement 31:22 ahead 91:24 align	70:20 86:1 88:9,24 89:18 97:3 98:16 and/or 100:23 Anna
This is a straight of the image of the ima	1:21 32:3 35:9 38:7 42:14 75:13 91:15 92:5 <b>able</b> 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	72:5 87:1  adding 38:23  addition 26:9 72:3 86:21  additional 9:14,21 21:13 26:8	agreement 31:22 ahead 91:24 align	89:18 97:3 98:16 and/or 100:23 Anna
A2:14 75:13 91:15   92:5   able   38:23   ahead   91:24   Anna   46:17,18 47:10   aligned   15:19   announced   15:19   announcements   26:13 27:16 28:24   31:2,16 32:21 82:9   additionally   20:21 56:21 67:6 69:13   78:15 92:7   absolutely   83:9   60:21   adjourned   99:3   20:3 21:11 22:24   adjourned   99:3   20:3 21:11 22:24   adjourned   29:3 33:13 34:15   36:20   accested   28:13   24:1 32:11 33:12   34:1 32:11 33:12   34:15 73:2 88:6   accessing   17:2 36:10 70:12   accurately   100:7	42:14 75:13 91:15 92:5 <b>able</b> 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	adding 38:23 addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8	31:22 ahead 91:24 align	and/or 100:23 Anna
38:23   38:23   38:24   39:24   30:17;   38:27;   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38:23   38	92:5 <b>able</b> 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	38:23 addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8	ahead 91:24 align	100:23 <b>Anna</b>
able         4:6 7:19 8:14 13:22         addition         91:24         Anna           4:6 7:19 8:14 13:22         14:19 20:7 24:1         32:20 33:23 40:13         9:14,21 21:13 26:8         aligned         10:21 15:1 17:4         announced           32:20 33:23 40:13         9:14,21 21:13 26:8         aligned         15:19         announced           59:22 60:21 61:2         31:2,16 32:21 82:9         60:9         Alliance         9:8           62:12 67:6 69:13         71:22 75:2,4 77:7         29:11         allocate         44:11         announcements           71:22 75:2,4 77:7         29:11         address         43:22         answer           83:9         60:21         58:13         89:10           ACCELERATE         1:11         adjourn         99:3         allocations         answered           61:6         63:6         31:21 22:24         29:3 33:13 34:15         35:8,22 37:21 40:20         76:15,15           3ccepted         28:13         Administration         53:23 59:13 72:16         76:15,15         anybody           44:14 20:11 21:13         24:1 32:11 33:12         34:9,16 35:12 75:2         24:19 31:6 88:4         61:21         31bowed         31bowed         31bowed         31bowed         31bowed         31bowed <td< th=""><td><b>able</b> 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4</td><td>addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8</td><td>91:24 <b>align</b></td><td>Anna</td></td<>	<b>able</b> 4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	addition 26:9 72:3 86:21 additional 9:14,21 21:13 26:8	91:24 <b>align</b>	Anna
26:9 72:3 86:21	4:6 7:19 8:14 13:22 14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	26:9 72:3 86:21 <b>additional</b> 9:14,21 21:13 26:8	align	
14:19 20:7 24:1   32:20 33:23 40:13   46:21 51:21 52:4   59:22 60:21 61:2   62:12 67:6 69:13   71:22 75:2,4 77:7   78:15 92:7   additionally 29:11   allocate   43:22   answer absolutely   83:9   60:21   adjourn   98:24   adjourned   99:3   32:111 22:24   29:3 33:13 34:15   35:21 13:21 32:18   32:21 82:9   answer allocate   43:22   answer allocation   25:14 15:57:19   announcements   44:11   announcing   8:21   answer allocate   43:22   answer allocate   43:22   answer allocation   25:14 15:74:19   89:10   answered   63:6   answering   36:20   adjourned   99:3   20:3 21:11 22:24   29:3 33:13 34:15   35:82 37:21 40:20   76:15,15   answering   32:4 andicipated   76:15,15   35:23 59:13 72:16   76:15,15   anybody   46:10 98:7   anyway   46:10 98:7   anyway   32:4   anticipated   76:15,15   anybody   46:10 98:7   anyway   46:10	14:19 20:7 24:1 32:20 33:23 40:13 46:21 51:21 52:4	<b>additional</b> 9:14,21 21:13 26:8	<u> </u>	
32:20 33:23 40:13   46:21 51:21 52:4   59:22 60:21 61:2   62:12 67:6 69:13   71:22 75:2,4 77:7   78:15 92:7   address   21:4 26:14 59:3   60:21   allocation   82:1   answer   25:1 41:5 74:19   83:9   ACCELERATE   1:11   98:24   adjourn   36:20   adjourned   36:20   adjourned   36:20   adjourned   28:13   access   44:11   administration   1:15 2:11   administrative   24:1 32:11 33:12   34:9,16 35:12 75:2 75:3 78:2 88:6   accessing   10:2 36:10 70:12   accessing   10:2 36:10 70:12   acchieve   18:22   achievement   affordable   affordable   acceleration   allocation   15:19   announcements   9:8   announcements   9:8   announcements   9:8   announcements   9:8   announcing   8:21   answer   25:1 41:5 74:19   8:21   allocation   25:1 41:5 74:19   8:21   answered   61:6   63:6   answering   3:24   answered   63:6   answering   3:24   answered   4:15:19   3:16 88:4   29:3 33:13 34:15   3:24   anticipated   76:15,15   anybody   4:10 98:7   anyway   4:10 98:7   anyway   5:17 73:14 89:9   announcements   9:8   announcements   9:8   announcing   8:21   answer   25:1 41:5 74:19   8:21   allowation   answered   63:6   answering   3:24   anticipated   76:15,15   anybody   4:10 98:7   anybody   4:10 98:7   anyway   4:21   allowable   anyway   5:17 73:14 89:9   announcing   8:21   answer   25:1 41:5 74:19   3:6 8:4   29:3 33:13 34:15   anybody   4:10 98:7   anybody   4:21   anybody   4:20 63:13 79:19   3:24   anyb	32:20 33:23 40:13 46:21 51:21 52:4	9:14,21 21:13 26:8		
46:21 51:21 52:4       26:13 27:16 28:24       60:9       announcements         59:22 60:21 61:2       31:2,16 32:21 82:9       Alliance       9:8         62:12 67:6 69:13       71:22 75:2,4 77:7       29:11       allocate       8:21         78:15 92:7       address       21:4 26:14 59:3       allocation       25:1 41:5 74:19         83:9       60:21       adjourn       89:10         ACCELERATE       adjourn       allocations       61:6       63:6         1:11       98:24       61:6       63:6         accelerator       adjourned       29:3 33:13 34:15       3:24         36:20       99:3       20:3 21:11 22:24       3:24         28:13       57:21 66:15       35:8,22 37:21 40:20       76:15,15         3ccess       Administration       1:15 2:11       78:1       anybody         14:14 20:11 21:13       24:19 31:6 88:4       61:21       anyway         34:9,16 35:12 75:2       94:21       allowed       26:21 69:19       41:20 63:13 79:19         37:2 36:10 70:12       41:21 78:16       advised       24:2 29:9 31:23 48:8       41:20 63:13 79:19         40:00       41:21 78:16       35:1       35:21       35:21         accessing       acc	46:21 51:21 52:4	T		
31:2,16 32:21 82:9   additionally   29:11   address   25:1 41:5 74:19   83:9   adjourn   36:20   accepted   28:13   access   28:13   access   28:13   access   28:13   24:1 32:11 33:12   34:9,16 35:12 75:2 75:3 78:2 88:6   accessing   17:2 36:10 70:12   accurately   100:7   achieve   18:22   achievement   affordable   affordable   affordable   affordable   accioand   allenate   44:11   announcing   8:21   answer   44:11   announcing   8:21   answer   25:1 41:5 74:19   89:10   answered   63:6   answering   3:24   answeri		/6: 4//: 6/X:/4		
62:12 67:6 69:13         additionally         44:11         announcing           71:22 75:2,4 77:7         address         43:22         answer           absolutely         21:4 26:14 59:3         allocation         25:1 41:5 74:19           83:9         60:21         s8:13         89:10           ACCELERATE         adjourn         allocations         63:6           1:11         98:24         61:6         63:6           accelerator         adjourned         allow         answering           36:20         99:3         20:3 21:11 22:24         anticipated           28:13         57:21 66:15         35:8,22 37:21 40:20         76:15,15           access         Administration         1:15 2:11         78:1         anybody           14:14 20:11 21:13         24:19 31:6 88:4         53:23 59:13 72:16         76:15,15         anyway           24:19 31:6 88:4         94:21         allowable         anyway           34:20         24:19 31:6 88:4         51:7 73:14 89:9         97:24           accessing         atvance         26:21 69:19         41:20 63:13 79:19           17:2 36:10 70:12         atvised         51:9 57:22 92:8         60:3           accurately         66:2 <td< th=""><td>50.22 60.21 61.2</td><td></td><td></td><td></td></td<>	50.22 60.21 61.2			
71:22 75:2,4 77:7 78:15 92:7  absolutely 83:9  ACCELERATE 1:11  accelerator 36:20  accepted 28:13  access 14:14 20:11 21:13 24:1 32:11 33:12 34:9,16 35:12 75:2 75:3 78:2 88:6  accessing 17:2 36:10 70:12 accurately 100:7 achieve 18:22 achievement 29:11  address 21:4 26:14 59:3 address 21:4 26:14 59:3 allocation 58:13 89:10 answered 63:6 answering 36:20 answering 3:24 anicipated 76:15,15 anybody 46:10 98:7 allowable 61:21 application 60:3 appetite 35:21 answer 25:1 41:5 74:19 89:10 answered 63:6 answering 3:24 anticipated 76:15,15 anybody 46:10 98:7 anyway 51:7 73:14 89:9 apologize 41:20 63:13 79:19 97:24 appearance 60:3 appetite 35:21 allowable 61:21 allowable 61:4:10 allowable 61:4:10 allowable 61:4:10 allowable 61:5:14 20:13:14:5:74:19 89:10 answering 3:24 anticipated 76:15,15 anybody 46:10 98:7 an				
78:15 92:7         address         43:22         answer           absolutely         21:4 26:14 59:3         43:22         answer           83:9         60:21         58:13         89:10           ACCELERATE         adjourn         allocations         answered           1:11         98:24         allow         answering           36:20         adjustable         29:3 33:13 34:15         32:4           28:13         Administration         53:8,22 37:21 40:20         76:15,15           access         Administration         78:1         anybody           14:14 20:11 21:13         administrative         34:21         allowable           34:13         32:11 33:12         32:11 33:12         34:15 32:11         35:17 73:14 89:9           34:14 20:11 21:13         administrative         34:10 88:4         36:21         36:21         36:20           34:14 20:12 75:2         34:19 31:6 88:4         34:11 31:6 88:4         34:12 73:14 89:9         34:21           35:21 36:10 70:12         35:21 36:10 70:12         35:21 36:10 70:12         35:21 36:10 70:12         35:21 36:10 70:12           36:20         36:20         36:20         36:20         36:20         36:20         36:20           36:20 <td>62:12 67:6 69:13</td> <td>•</td> <td></td> <td></td>	62:12 67:6 69:13	•		
absolutely         21:4 26:14 59:3         allocation         25:1 41:5 74:19           83:9         60:21         58:13         89:10           ACCELERATE         adjourn         98:24         allocations         answered           1:11         adjourned         98:24         allow         answering           36:20         adjustable         29:3 33:13 34:15         35:8,22 37:21 40:20         32:4         anticipated           28:13         Administration         53:23 59:13 72:16         76:15,15         anybody           14:14 20:11 21:13         administrative         31:0 88:4         46:10 98:7           24:1 32:11 33:12         advinistration         31:0 88:4         61:21         anyway           35:3 78:2 88:6         94:21         allowed         anyway           36:10 70:12         advised         26:21 69:19         41:20 63:13 79:19           accurately         40:21         allows         97:24           accurately         6:2         51:9 57:22 92:8         60:3           achieve         64:10         35:1         35:21           achieve         affordable         alternate         application           37.7 40.22         41:10.40.1         41:10.40.1 <td></td> <td>=</td> <td></td> <td></td>		=		
83:9 ACCELERATE 1:11 98:24 adjourn 98:24 adjourned 99:3 accepted 28:13 access 14:14 20:11 21:13 24:1 32:11 33:12 34:9,16 35:12 75:2 75:3 78:2 88:6 accessing 17:2 36:10 70:12 accurately 100:7 achieve 18:22 achievement  60:21 adjourn 98:24 61:6 63:6 allow 20:3 21:11 22:24 29:3 33:13 34:15 35:8,22 37:21 40:20 76:15,15 answering 3:24 29:3 33:13 34:15 35:8,22 37:21 40:20 76:15,15 anybody 46:10 98:7 anyway 46:10 98:7 anyway 46:10 98:7 allowed 26:21 69:19 allowed 26:21 69:19 41:20 63:13 79:19 97:24 appearance 18:22 achievement 28:13 allocations 61:6 63:6 answered 61:6 63:6 answering 3:24 29:3 32:11 22:24 29:3 33:13 34:15 anticipated 76:15,15 anybody 46:10 98:7 anyway 51:7 73:14 89:9 apologize 41:20 63:13 79:19 97:24 appearance 60:3 35:1 35:21 application	78:15 92:7			
ACCELERATE         adjourn         allocations         answered           1:11         98:24         61:6         63:6           36:20         99:3         20:3 21:11 22:24         3:24           accepted         28:13         29:3 33:13 34:15         35:8,22 37:21 40:20         76:15,15           3ccess         Administration         1:15 2:11         78:1         46:10 98:7           14:14 20:11 21:13         administrative         24:19 31:6 88:4         78:1         46:10 98:7           34:9,16 35:12 75:2         75:3 78:2 88:6         94:21         allowed         anyway           17:2 36:10 70:12         advance         26:21 69:19         41:20 63:13 79:19           100:7         6:2         51:9 57:22 92:8         60:3           100:7         6:2         51:9 57:22 92:8         60:3           18:22         achieve         64:10         35:1         35:21           achievement         achievement         achieve         ac	· ·			
1:11       98:24       61:6       63:6         accelerator       36:20       99:3       20:3 21:11 22:24       3:24         accepted       28:13       29:3 33:13 34:15       3:24         access       Administration       35:8,22 37:21 40:20       76:15,15         14:14 20:11 21:13       administration       1:15 2:11       46:10 98:7         24:1 32:11 33:12       administrative       24:19 31:6 88:4       61:21       anyway         36:20       35:8,22 37:21 40:20       57:5,15       anybody         46:10 98:7       46:10 98:7       anyway         51:7 73:14 89:9       apologize         41:21 78:16       allowed       apologize         41:21 78:16       allows       24:2 29:9 31:23 48:8       97:24         100:7       accerately       51:9 57:22 92:8       60:3         100:7       affiliate       51:9 57:22 92:8       60:3         18:22       achieve       affordable       alternate       application         35:1       application				
accelerator       adjourned       allow       answering         36:20       adjustable       20:3 21:11 22:24       3:24         28:13       adjustable       29:3 33:13 34:15       anticipated         28:13       Administration       57:21 66:15       35:8,22 37:21 40:20       76:15,15         34:14 20:11 21:13       1:15 2:11       anybody       46:10 98:7         24:1 32:11 33:12       administrative       allowable       anyway         34:9,16 35:12 75:2       94:21       allowed       apologize         36:20       advance       24:19 31:6 88:4       51:21       51:7 73:14 89:9         36:21       accessing       26:21 69:19       41:20 63:13 79:19         36:21       advised       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23 48:8       24:2 29:9 31:23	ACCELERATE			
36:20       99:3       20:3 21:11 22:24       3:24         accepted       28:13       57:21 66:15       35:8,22 37:21 40:20       76:15,15         access       Administration       1:15 2:11       78:1       46:10 98:7         14:14 20:11 21:13       administrative       24:19 31:6 88:4       61:21       51:7 73:14 89:9         34:9,16 35:12 75:2       24:19 31:6 88:4       61:21       51:7 73:14 89:9         accessing       advance       26:21 69:19       41:20 63:13 79:19         17:2 36:10 70:12       41:21 78:16       allows       97:24         accurately       advised       24:2 29:9 31:23 48:8       51:9 57:22 92:8       60:3         100:7       6:2       51:9 57:22 92:8       60:3         achieve       affiliate       35:1       35:21         achievement       affordable       alternate       application	1:11			
accepted       adjustable       29:3 33:13 34:15       anticipated         28:13       57:21 66:15       35:8,22 37:21 40:20       76:15,15         access       14:14 20:11 21:13       1:15 2:11       78:1       46:10 98:7         24:1 32:11 33:12       administrative       24:19 31:6 88:4       61:21       51:7 73:14 89:9         34:9,16 35:12 75:2       94:21       allowed       apologize         accessing       advance       26:21 69:19       41:20 63:13 79:19         17:2 36:10 70:12       advised       24:2 29:9 31:23 48:8       97:24         accurately       6:2       51:9 57:22 92:8       60:3         achieve       64:10       35:1       35:21         18:22       achievement       35:1       35:21	accelerator			<u> </u>
28:13       57:21 66:15       35:8,22 37:21 40:20       76:15,15         access       14:14 20:11 21:13       1:15 2:11       46:10 98:7         24:1 32:11 33:12       administrative       24:19 31:6 88:4       51:7 73:14 89:9         35:8,22 37:21 40:20       76:15,15       anybody         46:10 98:7       anyway       51:7 73:14 89:9         40       allowed       apologize         41:21 78:16       allows       97:24         accurately       accurately       51:9 57:22 92:8       60:3         achieve       affiliate       35:1       35:21         achieve       affordable       35:1       35:21         achievement       affordable       35:1       application	36:20			_
access       Administration       53:23 59:13 72:16       anybody         14:14 20:11 21:13       24:1 32:11 33:12       46:10 98:7         34:9,16 35:12 75:2       24:19 31:6 88:4       51:7 73:14 89:9         75:3 78:2 88:6       94:21       allowed       apologize         accessing       41:21 78:16       allows       97:24         accurately       41:21 78:16       allows       97:24         accurately       6:2       51:9 57:22 92:8       60:3         achieve       64:10       35:1       35:21         achieve ment       affordable       alternate       application	accepted	•		
14:14 20:11 21:13       1:15 2:11       78:1       46:10 98:7         24:1 32:11 33:12       34:9,16 35:12 75:2       75:3 78:2 88:6       51:7 73:14 89:9         accessing       94:21       allowed       apologize         17:2 36:10 70:12       41:21 78:16       allows       97:24         accurately       100:7       6:2       51:9 57:22 92:8       60:3         achieve       affiliate       35:1       35:21         achievement       affordable       alternate       35:21         achievement       affordable       alternate       711:0.212 14:15	28:13			
14.14 20.11 21.13       24:1 32:11 33:12       administrative       allowable       anyway         34:9,16 35:12 75:2       24:19 31:6 88:4       51:7 73:14 89:9         75:3 78:2 88:6       94:21       allowed       apologize         accessing       41:21 78:16       allows       97:24         accurately       advised       24:2 29:9 31:23 48:8       perarance         100:7       6:2       51:9 57:22 92:8       60:3         achieve       affiliate       35:1       35:21         achievement       affordable       alternate       application	access			
34:9,16 35:12 75:2       24:19 31:6 88:4       61:21       51:7 73:14 89:9         75:3 78:2 88:6       94:21       allowed       26:21 69:19       41:20 63:13 79:19         17:2 36:10 70:12       41:21 78:16       allows       97:24         accurately       accurately       51:7 73:14 89:9         100:7       6:2       31:0 88:4       97:24         achieve       6:2       51:9 57:22 92:8       60:3         achieve       64:10       35:1       35:21         achievement       affordable       35:1       application	14:14 20:11 21:13	-		
75:3 78:2 88:6  accessing 17:2 36:10 70:12  accurately 100:7  achieve 18:22  achievement  94:21  advance 41:21 78:16  advised 26:21 69:19  allows 24:2 29:9 31:23 48:8 24:2 29:9 31:23 48:8  appearance 60:3  appetite 35:21  application  711:0 20:12 14:15	24:1 32:11 33:12			
accessing       advance       26:21 69:19       41:20 63:13 79:19         17:2 36:10 70:12       allows       97:24         accurately       24:2 29:9 31:23 48:8       appearance         100:7       6:2       51:9 57:22 92:8       60:3         achieve       affiliate       alongside       appetite         18:22       35:1       35:21         achievement       affordable       alternate       application	34:9,16 35:12 75:2			
17:2 36:10 70:12       41:21 78:16       allows       97:24         accurately       6:2       51:9 57:22 92:8       60:3         achieve       affiliate       alongside       appetite         18:22       achievement       35:1       35:21         achievement       affordable       alternate       application	75:3 78:2 88:6			
accurately       advised       24:2 29:9 31:23 48:8       appearance         100:7       6:2       51:9 57:22 92:8       60:3         achieve       achievement       35:1       35:21         achievement       affordable       alternate       application         7.7 40.22       41.18 40.1       7.11 0.2 12.14 15	accessing			
100:7       6:2       51:9 57:22 92:8       60:3         achieve       affiliate       alongside       appetite         18:22       64:10       35:1       35:21         achievement       affordable       alternate       application	17:2 36:10 70:12			
achieve 18:22 achievement affiliate 64:10 affordable achievement affordable alternate alongside 35:21 application 7111.0.2.12.14.15	accurately			1
18:22 achievement 64:10 35:1 35:21 application	100:7			
achievement affordable alternate application	achieve		S	
20.7.40.22	18:22			
22.6   39:7 49:22   1 41:18 49:1   1 7:11 8:2 12:14 15	achievement			
25.0	23:6			
	achieving	C		17:6 36:13,21 53:10
15:7 27:18 10:17,22 92:6 71:13,21 54:14	15:7 27:18	*	· ·	
act agency amount applications	act			
11:5,14,23 15:2	11:5,14,23 15:2	1.17 10.10 16.16		
25:11 39:2 96:3 55:24 56:17 61:4 <b>apply</b>			55:24 56:17 61:4	



12:13 80:9 100:21 46:22 В battery 8:21 20:24 28:3 appreciate attend back 48:17 58:24 83:23 8:14 37:16 58:5 63:4 5:12 7:16 16:13 89:21 attendee beat 39:20 44:2 46:23 40:6,16,21 41:3,6,16 44:8 appreciated 47:1 58:24 75:21 41:21 42:3,7 10:5 63:10 **Becker** 78:23 98:18 79:9,13 attendees approach backed 9:17 10:23 22:18 5:10 8:13 41:19 98:4 beginning 65:19 95:4 27:15 55:21,22 attending background 3:17 4:22 approached begun 3:23 45:1 attention 11:3 backup appropriate 68:2 behalf 20:22 41:7 audience 9:19 balancing approved 15:7 belabor 22:5 30:13 31:19 audio 89:16 Bank April 1:5,8,22 3:1,12,16,18 believe 3:3 7:5,19 9:2,19 15:22 3:22 4:22 5:1.6 6:9 59:19 76:8,18 77:5 11:16,17,21 13:15 6:14 98:9 94:11 area 23:24 32:7 36:17 29:8 59:17 71:2,8 beneficial authority 62:3 77:3,11 78:12 84:23,23 85:13,15 1:1,4,14 2:12,22 3:2 82:8 80:13,24 81:12,16 85:16,19 86:14 3:8 7:5,18,21 10:21 beneficiaries 82:6 83:6,11 88:10 11:15 25:5 55:23 87:17,18 89:3,4,6 19:12 bar 89:10 90:5,8,10 80:13,23 83:11 beneficiary 4:5,7 40:11,13 95:20 97:13,14 58:1 authority's Barbeau 5:23 6:18 80:19 benefit areas 1:11 5:3,4 8:5,9 71:3 87:21.23 93:6 availability 17:13 19:2.22 22:8 11:11 41:15 42:4,23 29:12 30:2 33:6 95:18,18,19 26:10 43:13 44:3 46:8,14 39:14 41:13 71:22 arms available 47:7 48:21 49:4 45:8 25:3 35:17 43:5 81:4 88:8 95:17 96:16 51:2 53:5,18 55:16 arrives 89:24 benefits 58:22 63:18 64:4 30:22 avenues 16:2 20:2,15,23 67:2,11 70:22 72:2 asbestos 74:21 21:14 27:19 33:10 72:10 74:18 79:1,5 25:20 57:8 91:7 95:22 average 81:7 83:17 84:2 19:16,17 97:21 assessments 90:15 92:1 98:1,17 30:16 award best 99:4 asset 8:2 1:21 43:22 58:23 barrier 21:14 22:2 57:11 awarded better 32:10 assisted 53:13 86:24 50:2 barriers 28:18 awardees bevond 24:17,21 31:2,6 36:7 18:5 1:21 15:8 31:18 assuaging 44:18,19 47:13 65:21 awards 34:12 87:6 70:12 assure 13:10 bids based 73:3 28:21 aware 37:9 43:4 attempt 97:17,22 big batteries 14:14 57:6 64:20 65:9 66:3 a.m 58:4 63:1 attempting 1:5 2:18,19 41:20 82:7 88:15 94:21



bigger 23:13 biggest 16:24 52:12 bill 19:14,17,23 bills 50:7 bipartisan 11:21 bipod 85:7 87:10 bit 12:17,18 17:22 58:17 67:15 69:21 73:21 90:16 91:10 96:23 blanketly 71:20 block 57:21 66:16 blow 42:18 blue 85:16 87:17 89:6 90:5 board 6:19 60:13 84:6,8 border 21:3 borrow 56:19 **bottom** 4:5 40:12 breakdown 32:9 36:7 42:20 43:1 43:4,10 44:17 bridge 77:24 80:10 briefly 47:20 **Bright** 84:11 85:1,23 88:2 89:5 90:1 94:15 bring 18:15 34:13 77:22 85:9,22,24 86:8

88:11,19 89:13 94:20 95:8.11 97:23 bringing 97:7 brings 87:3 broadband 16:10 broadly 10:2 17:23 27:13 62:9 broken 24:5 brought 75:6 84:20 88:24 bucket 13:12,13 **buckets** 13:10 budget 56:15,20 60:19 61:5 **budgets** 25:23 build 34:18 50:20 78:5 87:11 building 6:1 21:16 22:1 33:11 33:19 34:19 56:11 57:13 buildings 17:17,18 26:12 31:11 building's 6:4 **builds** 32:13 built 76:11 burdening 57:14 **burdens** 36:12 **business** 17:2 24:13,20 45:7 48:11 73:4 98:21

32:2 36:8.9 37:8 47:24,24 48:9 56:3 74:6 button 4:4 42:12 72:17 **B-E-C-K-E-R** 79:15  $\mathbf{C}$  $\mathbf{C}$ 70:21 100:3,3 calendar 76:11,20 call 6:11 called 41:11 68:13 73:19 calling 27:1 camera 64:3 98:9 capable 88:6 capacity 20:16,23 22:4 85:24 86:8 87:3 95:9 capital 23:24 24:15 33:13,24 37:4,7,18 38:2,8 55:22 56:2 59:6 77:23 80:9 88:7 capitalization 32:22 Carbondale 79:13,17 care 93:9 94:23 case 88:2 100:8 cases 23:2 49:24 71:9 cash 19:16 77:14 78:4

17:18 22:12 24:22

categories 19:5 category 13:24 20:9,14 21:7 caught 57:19 caution 60:7 **CDFIs** 16:10 **CEJA** 11:4 21:19,21 34:15 39:5,6 55:23 58:6 60:16 87:14,15,17 91:3 97:4,18,18 census 13:18 center 40:11 central 44:10 45:14 85:14 86:14 centralized 61:17 **CEO** 84:11 certain 93:16,19 certification 100:20 certify 100:5 certifying 100:24 cetera 95:19,20 chair 1:10 2:1,5 6:21,23 challenge 25:16 52:12 65:8 66:6 challenges 15:24 16:5 25:15 64:20 Champaign 65:6



**businesses** 

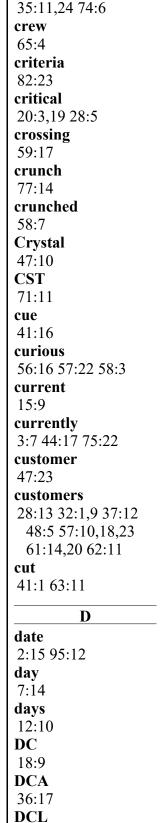
catalyzes

58:19

14:23 50:16,23 chance coming 13:14 21:23 29:2,4 43:14 16:3 32:22 75:21 29:13.22 31:1.17 clearly chances 4:23 5:2 6:11 77:10 82:2 32:11 33:4,4,8,10 33:11,14 34:2,20 57:4 click commenced 40:10 72:16 2:17 38:5,10 44:11,21,22 changed 45:1 48:4 52:13 9:12 clicking comment 56:1,1 79:18 88:14 changes 42:11 10:4,5,6 40:5 42:17 8:1 Climate 43:11,12,15,24 44:6 91:3,22 3:3 6:18 7:5,18 9:2 charging 47:5,9 49:11,17 companies 36:24 84:12 85:7,9 81:23 9:19 11:4,14,16,17 53:3,7 55:5,18 64:2 chat 11:20 13:15 15:1 64:6 70:24 72:20 90:2,9 92:5 83:13 23:24 32:7 36:17 78:20 79:3,12,23 company check 62:3 77:3,11 78:12 83:16,24 84:3 89:1 59:21 85:1 89:5,12 27:23 63:14 80:13,23 81:12,16 91:17 94:13 97:1 90:1 94:16 98:8,10 82:6 83:6,11 compete checking 48:23 closely commentary 32:3 33:8,14 10:17 25:10 46:17 competition Chicago 2:22,24 3:8 5:22 coalition 3:6 7:23 18:1,12,13 comments 44:9,13 80:4 49:13 64:16 85:15 4:1,19 9:22 40:1 86:6 90:5 97:15 cohesive 41:24 44:1 48:17,24 competitive 7:5 82:3 choose 10:24 49:3 63:9,15 67:16 cold 6:3.3 69:2 89:20 94:7,8 complete Chris 28:6 94:10 96:19 98:11 22:23 98:14 8:16 89:1 collaboration completely Christine 80:15,21 81:5,13,19 Commerce 67:18 49:14 82:16 83:1 10:19 complex collaborations 31:6 60:4 church commercial 72:24 73:12.23 83:4 17:17 37:24 complexity churches colleague Commission 36:13 74:9 49:14 55:10 complicated citizens colleagues committee 35:15 44:8 53:8 95:1 55:10 comply combination 6:4 common city 79:13,16 21:1 24:8 28:3 59:11 45:12 component combine communication 18:2 city's 81:23 60:14 67:23 80:21 components communities 21:19 23:8 60:15 claim come 13:20 16:1 17:1 19:2 **COMPUTER-AID...** 16:16 62:1 77:22 6:5 19:24 27:10 46:19,23 47:1 55:2 20:5 21:13 22:13 clarifying 1:18 28:1 29:7 30:18 10:3 63:22 64:24 65:3 concentrate clarity 68:12 73:2 78:9 31:13,15 33:6 46:6 93:5 49:21 62:8 65:14,15 79:9 83:21 87:16 1:23 concept 98:9,9,21 71:11 81:22 90:24 75:7 clean 17:2 55:10 70:21 comes 91:9,24 92:23 93:3 concerned 12:4 17:15 87:12 93:5,12,24 96:8,15 74:24 45:9 96:10 community clear concerns



65:21 contractors 65:3 66:7 75:20 17:19.19 31:24 36:12 76:14 concert 80:3 36:24 37:14,22 costs concluded 38:13 44:20 47:19 35:23 50:12 57:8,15 99:9 48:3 51:24 53:2 66:1 69:18 65:16 73:2 90:22 counties conducted 64:22 2:21 92:21 conference contracts countries 29:23 93:18 49:20 1:5,8 3:1,10,13,16,18 4:22 5:1,6 6:10 8:20 contribute country confident 10:15 14:15 18:6 32:12 contributors couple confirm 26:5 12:16 73:1,2 4:21,24 5:5,14 control course 1:22 4:7 40:11 11:18 12:9 30:21 conflict 59:18,21 80:11 82:19 100:23 78:9 81:17 82:21 convened Court 10:7 1:19 100:15 connect 24:9 51:24 conversation cover 50:14 72:5 96:21 connected 34:7 62:13,15 69:13 74:3 conversations 78:4 16:9 38:20 65:1 consequences covered 29:16 convince 16:21 17:24 35:24 consider 45:19 covers 71:5 coordinate 58:4 63:3,4 consideration 28:11 59:16 co-op coordinated 84:9,9 90:3 96:11 considering 39:10 52:24 81:21 co-ops 38:23 coordinating 86:4 crackers Constitutional 82:1 96:12 72:22 copy 100:8 constrained create 91:14 96:10 33:3 36:15 39:14 core 14:4 15:23 21:18,19 57:3 77:23 88:14 consultant 8:5 43:7 created contained correct 13:10 18:17 71:1 1:20 100:6 81:11 100:8 74:23 context correctly creating 29:15 76:3 91:7 1:23 53:14 correlated credible contract 68:14,18 69:7,8,14 93:11 44:23 corridor contracting credit 44:19 86:16 34:23 51:14 56:24 contractor cost 57:20 62:11,19 68:14 75:14 77:1 36:4,19 52:5 87:10 33:13 34:16 58:4 88:17 62:14,15,20,24 63:4 credits





8:17 55:9 55:22 55:1,1,7 33:3 40:8,18 67:24 **DCO** DeLurey's 76:15 disadvantage 39:2 59:7,8 68:5 desires 13:14,19 17:1 20:4 36:9 56:2 82:7 deadline demand 12:14,15 76:19 94:11 29:5,19 detail disadvantaged deadlines demonstrate 16:21 25:6 68:7 16:1 19:1 20:18 8:2 20:2,6 21:9 22:9 details 21:12 22:13 28:1 deals 26:23 53:24 29:7 31:1 32:10 50:1 34:20 37:7 52:13 dense develop 93:6 11:19 31:8,21 62:8 91:3,8 debt 22:4 34:17 **Department** developed disadvantages 10:19 81:2 decisions 30:8 34:3 24:13 dependant DISCLAIMER 70:4 developer decorum 28:18 35:10 1:20 deploy 41:10 developers discuss decrease 17:21 19:2 32:4 8:4 discussed 50:12 deploying developing 26:11 20:16 22:21 51:8 12:6 79:21 deeply 87:9 discussing 59:2 deployment defend 16:3 17:13,15 18:9 development 7:13.22 97:18 19:23 20:13 24:16 51:16 discussion defense 24:18 developments 5:15 7:15 10:2 94:2 97:19 deploys 66:22 discussions defer 58:19 devices 5:7 7:8 40:1 60:22 depth 28:19 distinction 79:22 92:3 deferred difference 26:15 56:10,18 description 45:15 95:10 distributed 85:11 different 28:12 30:17 deficiency 9:4 10:22 12:6 15:12 37:20 design distrust define 11:19 22:10 51:11,22 15:15 17:10 36:13 31:5 70:19 52:9 54:3 53:21,22 54:12 divided 43:9 defined designated 70:18 81:22 84:6 19:4 33:10 68:10 11:16 13:19 30:13 90:24 91:2,11,12 doing 96:2 31:18 91:8 92:4 14:24 24:13 25:8 difficult defines designates 28:15 39:5 45:21 71:7 95:16 48:10 46:3 48:18 50:3 definitely designation direct 51:6 52:1,16 60:5 43:14 60:23 61:7 91:4 1:24 24:2 29:23 60:13 61:5 70:5 68:2 71:21 82:16 60:11 68:15 73:20 88:3 96:13 designed 12:22 18:20 33:6 definition 75:1 78:3 100:22 dollar 70:15 93:23 96:1,4,9 56:16,18 directional 20:1,6 definitions designing 54:7 dollars 94:18 14:3 18:21 31:17 32:22 33:23 directly 19:21,22 24:8,14,19 deliver designs 37:6 38:9 54:15 17:11 77:4 56:8 86:22 19:10 20:17 desire director door **DeLurey** 



52:15 82:11 educator 3:22 ensure draft 64:17 email 18:24 21:2 29:17 9:16,17 17:5 22:18 educators 41:23 83:3 27:15 54:3 75:23 64:12 employees ensuring 94:3 effect 17:20 22:3 13:5 entities drawing enable 56:14 efficiency 33:15 34:17 13:3 15:15 16:7 drawn 37:17 50:3 77:19 enabling 18:21 75:12 76:5,7 38:18 effort 25:8 76:10 77:15 78:2 14:12 22:10,16 27:4 80:8,24 96:16 driven encourage 21:23 33:4 34:2 56:1 27:13 30:20 34:6 96:18 entity 10:12 86:18 89:4 drum 39:10 51:4 61:9 encouraging 44:8 efforts 91:18 environmental endeavor due 11:3 17:21 18:16 13:17 95:20 96:7 21:10 24:11 31:18 **EPA** 1:21 6:14 **Duffy** 37:2 39:4,4,6 60:14 ended 14:10 54:14 70:13 81:15 82:2,17 1:12 67:6,6,9,12 72:6 69:2 71:5,15 77:20 92:12 95:24 either **EPAs** endorse 71:11 D-E-L-U-R-E-Y 6:20 42:11 62:3 47:11 ends 55:8 elect equality D-U-F-F-Y 75:17 69:5 13:17 72:9 elective equipment energy 75:9 76:16 77:1,5,6 12:2 17:3 21:20 28:19,20 E 78:6 80:1 26:19 27:16,22 equitable  $\mathbf{E}$ electric 28:10 34:14 37:17 11:5,14 12:3 15:2 100:3 19:14 37:20 50:2 55:21 36:18 89:4.7 earlier electrical 59:5 62:14 68:14 equity 85:5 25:20 26:16 74:24.24 77:18 22:2 48:2 84:22 early electricity 79:17 81:3 84:8,9 85:16 87:5,6,16,23 78:13 19:17 28:17 84:11 85:1,23 86:3 90:22,23 91:21 east element 88:3 90:1,3 94:16 92:20,22 93:1,3,8 64:19 28:23 48:7 86:7 95:19 93:17,18,23,23 94:6 easv 94:17 95:17 96:1,22 elements Energy's 34:16 19:5,7 38:22 51:11 81:3 96:23 97:8,10 echo equivalent 51:22 engage 44:7 eligibility 10:11 16:6 51:10 19:16 20:1 economic 62:9 81:4 especially 10:19 21:14,17 70:22 eligible engaged 38:24 45:2 56:23 economy 75:20 84:24 85:16 15:13 57:17 17:3 **ESQUIRE** 87:16,23 89:7,11 engagement edge 90:9,22,23 91:22 7:2,10,24 9:5 12:7 1:12 71:9 92:20,23 93:2,8,17 31:16,17 51:15 essential education 93:18,23,24 94:17 28:20 engaging 73:7 30:12 81:18 95:18 96:1,22 97:8 essentially educational 97:10 enhance 57:2 74:10 eliminate 24:11 establish



48:8 16:2 17:2 24:22 federally expand 27:3,9,12 29:1,18 facilitate 91:8 et 95:19,20 30:23 31:14 32:20 21:10 feds EV facilitating 61:1 69:10 78:23 8:21 expanded 31:9 feedback **Evanston** 23:23 facilitator 9:21 10:12 14:5 72:24 expanding 55:11 15:16,23 34:5 35:5 30:6 44:15 93:22 event facilities 35:21 36:11 38:18 20:19 54:8 67:15,20 21:3 28:6,21 80:5 expansion 61:8 facility events feel 44:18 51:4 15:12 expected 20:3 everybody 80:22 fact fell 8:11 54:8 expendability 81:9 85:8 13:11,23 evidence 37:13 fair figure 35:15 73:9 100:6 experience 54:4 55:24 **EVs** 47:12 fall figured experiment 53:12 82:1 51:20 17:12 familiar file exactly 19:13 43:7 52:18 explicitly 97:5 73:22,23 75:13 76:10 26:21 familiarity 76:12,17,21,23 92:1 example explore 31:4 fill 54:9 81:2 23:10 families **Excellent** expressing 39:15 48:20 49:23 filler 46:14 47:7 67:24 50:19,21,22 34:9 exception family filling expressly 10:9 17:15 50:7 22:24 45:10 fantastic finalize exchanges extended 41:5 12:13.16 42:24 76:2 far excited extensive finalized 75:24 8:14 50:4 58:11 14:18 51:14 5:11,18 22:22 64:14 73:17 83:14 67:16 **Finally** extent 22:16 74:20 93:21 farther 4:20 22:8 exciting 8:20 39:16 48:19 97:21 66:2 finance 49:16 1:1,4,14,15 2:11,12 extra fast executive 47:16 42:19 7:4 11:15 25:4 8:17 extreme FA.com 32:23 33:16 34:10 28:6 6:13 42:1 77:17 80:12,19,23 exempt 74:8,9 e-mail feature 83:10 88:10 83:13 4:14 exhausted financer 66:16 federal 80:14 e.g exist 1:22 7:6,11 10:24 12:1,4 **Financial** 85:12,18 97:7,20 12:24 13:6 23:23 62:4 F 32:21 35:11,24 financing existing F 9:1 52:8 53:1 45:19 73:20 77:23 20:12 23:11 32:19 100:3 80:6 81:1,14 82:5 34:18 56:6 68:24 exists face 90:19 91:2 92:7 69:15 88:6 44:17 85:4,13



22:24 34:9 78:4 find focused fully 18:14 20:10,11,15 6:10 10:21 15:5 25:22 58:4 62:15 gaps 17:10 31:7 75:4 23:18 45:1 91:6 100:6 54:9 77:7 folks function gas finding 10:10 23:1 43:16 40:9,19 9:9 18:3 32:24 66:2 17:7 25:11 36:7 39:3 general 54:21 64:24 79:7,12 fund 44:24 fine 82:15 9:9 16:16 18:4 23:15 53:6 force 25:22 37:20 62:1,4 generation 77:19,22 78:21 28:12 30:17 finish 22:14 86:10,11,19,23 82:10 foregoing 80:11 generations 100:20 funding fire 74:14 55:14,16 58:23,24 foresee 7:6,11 12:1,5,23 13:4 geothermal first 69:6 13:6 14:21 16:13 73:12,13,16 5:21 7:23 25:7 42:7 forget 18:18 29:18 30:22 getting 49:17 55:20 59:4 70:20 31:14 34:7 36:1 15:16 36:5 45:6 80:17 84:14 87:14 form 46:4 56:17 68:11,21 52:14 56:14 60:2 70:9,14 71:16 73:18 fiscal 76:4.13.17 87:19 64:21 65:7 75:14 76:12 formed 80:2,7 81:2,6,15 76:24 78:22 87:14 82:5 89:14 92:7,17 fit **GGRF** funds 3:5 7:12 16:10,15 87:18 formerly fits 93:10 18:10,11 23:24 27:10 23:16 77:21 87:17 formula 32:19,24 43:5,22 give five 7:6 18:10 82:2 48:15,16 52:23 29:11 51:13 55:23 56:19 61:1 62:6 19:7 34:1 73:3 forward five-year 7:7 9:3 39:17 50:11 74:16 77:18 78:3,5 given 12:24 82:2 90:20,21 91:16 84:20 88:24 90:7 8:1 43:18 60:15 funnel 61:22 80:12 fixing foster 46:1 93:9 94:23 92:18 giving flat found further 28:15 73:6 73:12 36:2 60:24 global flatter four future 49:19 66:21,22 31:10 53:21 70:18 36:18 74:14,23 81:3 go F-O-X 15:8 16:20 23:7 24:3 flexibility 71:4 fourth 44:10 24:23 36:1 46:16 90:18 47:3 49:5 54:21 flexible 21:7  $\mathbf{G}$ 69:22 Fox 60:23 63:7 69:9.18 gain 42:9 44:10 70:9 72:14 73:16 flip 9:14 14:5 17:12 26:8 75:3 91:24 35:13 Friday 30:19 37:12 1:5 2:15 5:24 floor goal gained 2:23 3:11 5:21,21 front 28:2 54:14 16:19 27:7 flow 10:23 22:3 53:16 goals gaining 29:18 52:24 65:18 80:15 15:8 17:14 18:22 10:9 16:2 52:14 23:6 33:17 91:12 fueling fly Galesburg 81:24 65:16 goes 86:16 full focus 69:17 87:6,8 90:7 30:9 34:8 gap going



66:1 9:2,23 11:6 16:20 11:2 39:10 44:4 hands 22:6.19 38:14.15 50:13 51:3 53:19 72:13 high 39:18,19 43:12 55:19 57:9 58:10,10 health 22:11 66:3 44:21 48:4 53:12,19 60:15 66:10,11 6:5 26:15 44:11 higher 54:21 58:15 66:11 67:22 72:12 79:3 15:14 hear 67:5 69:16 72:16 85:17 88:24 90:2,6 2:4 4:23 5:7,14 6:10 highlighting 76:8 82:13 92:18 97:23 8:23 43:20 46:21 16:23 good greater 47:6 55:6 56:3 64:5 highly 2:8 6:23 22:13 27:11 35:9 44:24 67:10 83:14 84:1 29:8 81:13 82:6 49:11 55:17 58:12 hire green heard 61:12 62:10 65:12 72:23 74:15,17 84:9 5:2 25:15 31:3,20 88:17 85:3 86:3 88:10 90:3 33:2 34:11 36:11 hiring greenhouse 37:9 52:11 61:16 92:21 93:16 gotten 38:19 9:9 18:3 32:24 67:16 74:2 85:3 hit government grid 89:18 61:2 10:11,24 12:24 16:7 16:7 20:19 21:3 28:7 hearing Hobert 45:20 75:11 76:6 35:20 40:4 53:11,14 ground 1:10 2:1,5 6:21,23,24 77:15 78:2 85:4 98:23 holding heart 3:4 governments group 1:11 15:20 55:12 79:18 81:1 hole governor 88:10 heat 97:7,17,20 8:19 groups 28:6 73:14 home Grace 84:6 HELD 21:2 27:5,7 29:11 72:23 1:5 guaranteed 46:1 52:1 56:10 graham 31:24 60:17 68:8,9,24 help 72:15,15,21,22 1:23 24:21 26:8 69:1.4 guess Granda 50:16 30:24 45:3 48:12 homeowner 1:15 5:14 6:16 7:18 52:4 50:11 74:11.16 guest 39:23 98:20 99:1 3:13,16 4:9 78:22 88:3 homeowners 32:14 52:18 grant guests helped 24:8 26:10 27:2,21 41:2 97:4 homes 30:5 36:18 48:7 guidance helpful 17:16 25:17 38:1 52:23 53:13 55:24 12:11 13:2 18:19 21:21 45:22 46:6 47:16 50:2,10,20 58:3 59:7,12,14,22 guide 51:13 60:11 65:21 74:7 68:8.15 69:20 86:12 72:2 78:24 21:21 honest 86:12,19 G-R-A-H-A-M helpfully 59:24 59:8 grantor 72:22 hop 80:14 helping 79:20 H 41:15 90:4 grants hope Habitat 23:11 24:2,9 26:13 helps 27:6 30:19 31:14 49:13,18,22 50:14 47:21,22,23 48:12 32:8 79:2 85:19 88:22 Halva 56:7 60:1 66:16 89:2 90:6 Hev 63:22 64:7 81:3 86:23 49:11 hopefully hand grass hi 27:11 63:6 78:14 40:9,10,19 42:6,8,19 64:11,17 2:1 47:9 67:9 79:12 89:22 46:24 63:20 98:6 great hidden hoping



50 10 (0 2	57.0	20.22.46.12.40.2	56.16
58:18 68:3	57:8 ideas	39:22 46:12 49:2	56:16
hospitals		63:17 98:15,19 99:6	increasing
74:9	16:4 ideation	immediately 6:13	20:11 30:10 incubator
hosting 67:13	15:17	impacting	36:19
hours	identifications	21:6	Indiana
20:22 21:2 28:6,11	1:20	implement	64:9
house	identified	94:5	indicate
13:16 83:6	18:7 20:20 26:4	importance	40:8,18 63:20
household	71:11	43:17	indicated
19:11,17 21:3 26:14	identify	important	79:7 98:5
27:22 52:3	28:8 71:5	7:10 10:6 19:19	indiscernible
households	identifying	47:14 48:6 51:5	20:21 26:18 45:21
16:2 20:18 21:12	51:5	67:4 92:2	46:7 60:18 66:15
27:23 28:16 31:1	IFA	impossible	75:7
34:21,22 35:12 36:8	8:17 9:2,18 81:16	45:6	individual
39:15 52:13 61:2,4	98:13	improvement	74:7
housing	Illinois	58:15	Industry
10:20 39:8 46:3	1:1,4,12,14 2:12,24	incarcerated	67:8
49:19,22	3:3 5:23 7:4 9:13,18	93:10	Inflation
huge	9:20 10:18,20 11:15	incentive	11:22 18:23
58:15 66:6 73:13	11:17,20 13:6 15:2	28:9 69:11 75:14	information
Humanity	18:16,17 23:7 24:10	incentives	74:5 75:4 77:8,9
49:13,18	25:4,10,13 27:4	17:9 27:17 33:9	info@IL
hundred	29:3,20,22 30:10	62:19,22 63:1 69:12	6:12
22:22 63:3 82:12	32:7 36:17 37:10	69:23 75:1,5	infrastructure
hundreds	39:2 44:9,11,12,16	include	11:22 16:8 81:24
88:20	45:15,21 49:21	20:16 23:3 38:5	initial
hurdles	51:16 53:14 54:16	included	9:21 43:1 54:2 61:5
16:24	62:3 64:9 67:7	13:13 16:8	initiative
H-A-L-V-A	70:13 71:7,16 74:22	includes	12:2
64:7	75:3 77:3,11,20	93:8	initiatives
	78:12 79:14,19 80:4 80:7,12,13,19,22,23	including 10:18 27:15 86:15	10:22 23:2 innovative
<b>ICD</b>	81:12,16 82:5 83:6	96:7	33:16
80:9	83:10,11 84:5 85:8	income	input
ICD's	85:13,14 86:6,14	15:24 19:1 20:5,17	9:15 10:10,12 16:20
81:5	88:9,10 90:20 92:16	21:12 22:12 27:24	96:8
IDA	92:19 93:4,14,14	29:4,6 30:15,24	inquire
39:2	94:6,9 95:11	34:20 35:11,12 48:5	14:11
idea	Illinois's	48:19 50:19,20,22	insight
15:21 36:4 45:24	29:1 81:6	52:12 57:18,23	10:10 60:8
61:11	ILSA	58:20 61:20 62:7,10	insights
ideal	70:11	65:15 70:16,17,19	35:6
66:23 69:14 70:7	IL-FA	71:3,6,8,14 91:7	install
ideally	2:3,8 5:13 7:17 11:9	increase	26:17,19,24 29:10
v	2.5,0 5.15 7.17 11.9	increase	20.17,17,24 27.10



37:16 in-house 62:4 70:23 84:8,9 78:19 82:14,15 86:1 86:2 90:5,23 92:21 installation 32:5 86:4 90:3 95:19.20 63:5 68:12 73:10 in-person 96:7 94:1 96:5,13,20 J-I-L-L knowing 75:15 41:18 installers **IPA** 72:21 82:12 30:7 51:12 52:7 J-O-H-N 65:2,3,7 knowledge institutions 60:20 67:22 68:21 55:8 32:15 74:8,10 76:6 92:6 94:3 knows K 97:3 insurance IPA's 67:17 68:11 keep KW 61:18 46:24 47:1 65:10 integrated IRA 28:10 kev 31:9 73:20 L 4:13 23:9 25:14 37:8 intended IRS 44:18 48:1 lack 15:1,7 60:23 96:16 77:6 kilowatt 32:2 33:12 34:22 intending issue 28:11 85:6 15:3 84:22 87:7,8,8 kind land intent issues 9:16 13:12 14:6 19:7 66:21 53:10 79:8 98:5 2:7 6:15 65:10 96:12 22:19 23:1 24:5 language interact item 25:17 26:14 28:8 31:5 56:4 59:6 27:14 30:8 34:4,12,15 large interaction items 35:13 37:3,24 43:7 26:5 61:8 80:2 83:3 30:15 68:8 16:18 43:17 51:8 54:7,9 88:13 interacts I-64 54:11 59:3,16 60:5 largely 56:12 64:18 85:7 86:16 60:9 62:1 63:7 24:14 interest J 68:18,20 69:1 70:17 larger 48:16 59:19 98:7 J 71:4 72:7 75:5 76:1 32:3 38:6 interested 76:22 77:14,16 78:3 1:19 100:14 largest 14:16 35:20 43:16 Jill 78:7 82:24 83:7 50:7 45:2 51:7 73:11 85:11 87:2 88:16 LaSalle 72:15,15,21 74:19 77:12 81:13 82:6 89:15,18 90:8 93:4 2:23 3:11 5:22 jobs interesting 11:5,14 15:2 22:11 95:2,6 late 82:8 kinds 79:20 45:16,16 55:10 62:4 interface 69:5 88:21 89:23 74:24,24 89:14 launched 64:10 knocking John 27:5 interpretation 89:9 97:2,6 55:1,1,7 63:8,13 68:5 launching 57:22 join know 31:13 introduce 7:14,19 8:19 97:15 6:13,20 7:9 11:13 Lauren 6:17 joining 15:22 17:3 22:22 79:8,13 investment 6:19 7:1 8:12 25:2,19,22 29:21 law 16:16 23:15 47:17 July 43:8 45:17 49:18 11:22,23 62:1 75:20 77:22 16:14 27:11 30:23 50:6 54:5 56:14 lawyer 92:23 93:3,24 81:9 52:23 59:4,15 60:19 61:20 investments 66:3 67:19,22 68:11 jump lawyers 14:6 67:14 69:3,3,7,17 70:4 81:10 involved 71:16,17,20 77:13 justice lays 67:24



			1490 19
04.4	12.2.46.4.50.10.20	24.22 26.5 17 27.6	72.15 74.15 70.10
94:4	13:2 46:4 50:19,20	34:23 36:5,17 37:6	73:15 74:15 78:18
lead	limiting	38:2 47:21 60:1	78:18 82:13,17
80:11 86:17	80:15	80:10	87:15 90:20 95:13
leadership	limits	local	95:22 96:6 97:11
91:21	13:6 37:13	16:6 80:24	lots
learned	line	located	81:10 95:8,9
27:7,12 30:20 52:7	4:12 8:6 44:2 59:17	27:24 40:10 88:1	Louis
lease	60:20 82:10	location	65:5
31:22 32:5 34:12	linear	3:9,14 5:2,8,15	love
35:1,8,18 56:22	43:8	logic	43:20 45:24 56:3
57:1 61:11,12 62:17	link	24:6	90:6 97:18
62:17	83:12	long	low
leery	list	22:1 26:23 33:18	15:24 19:1 20:4,17
65:13	42:8 47:13 54:21,24	45:17 52:11 61:18	21:11 22:12 27:24
left	listen	87:19 89:6 94:4	29:4,6 30:24 33:13
22:23 66:12,18	90:13	96:19	34:16,19 35:11 48:4
legal	listening	longer	48:15,19 50:22
59:20 96:12	2:14,17,20 3:4,9 4:15	51:8	52:12 58:20 62:7,10
legislative	5:9,16,20 6:7 10:8	look	65:14 70:15,17,19
96:5	98:24 99:2	7:7 19:20 22:6,20	71:6 91:7
lending	little	26:8 27:3 34:17	loyal
23:13	12:17,18 17:22,24	52:2,3,6 59:12	26:5
lessons	56:4 67:15 68:6	61:13 66:14 91:15	Lutheran
27:7,12 30:20 52:7	69:4,21 73:21 90:16	94:22,24	72:24
letters	90:18 91:10 96:23	looked	L-A-U-R-E-N
53:9,10,22 54:1,11	live	73:1,21	79:15
67:21	48:3 71:10 92:22	looking	
level	lives	18:7 19:15 22:3	M
22:20 61:7	28:17	23:20 24:15,17 25:8	main
liability	living	27:17,20 28:7,15,24	20:9
75:12	13:18 66:7 87:23	29:3,17 30:5 34:4	maintain
life	91:21	34:24 36:6,15 37:3	41:9
28:20 68:17	LLC	37:17,23 43:1 50:10	maintenance
lift	1:11	51:18 59:20 69:4	26:15 56:11,18 57:15
44:14 45:23	loads	78:12 80:1 82:4	majority
light	28:5	88:18 94:19 97:22	21:5
79:24	loan	looks	making
		52:18 58:10,10 66:10	3:19 47:15 60:9
<b>lights</b>   64:11	23:13 33:3,22 34:8 34:13,16 35:2 37:20	91:10	89:23
Likewise	45:5 56:5,22 57:16	lot	manage
1:23	59:12,14,22 60:3	17:4 32:2 36:2,11	41:15
limit	61:19 77:19,24 78:1	45:24 47:19 48:11	MANAGER
		51:14 52:9 53:11	1:15 2:3,8 5:13 7:17
40:21	78:3,21 80:10 82:20		11:9 39:22 46:12
limitation	83:7	58:19,20,22 59:9,11	49:2 63:17 98:15,19
14:1,8	loans	60:24,24 65:11,13	99:6
limited	23:11,21 24:9 30:1	65:24 66:11,21	)).U



43:19 manages meeting N 86:9 1:1,4 3:15,17 4:23 model N managing 7:3,24 8:4 41:9 35:14 37:10 62:17,18 100:3 30:13 meetings modeling name Manteno 15:20 84:24 85:16 88:23 4:17 26:10 41:12 Meister 8:22 models 42:15 44:9 46:19 manufacturing 8:17 21:11 49:9.12 55:2 63:24 8:21 member moderately 72:8,18 79:10,14 4:10 6:2 41:2 84:8 71:14 map 83:22 66:13 90:24 91:2,4 members mold national 1:1 4:9,21 6:8,18 25:19 93:3 16:15 23:14 62:1 mapping 7:19 moment nationally 71:1 mentioned 82:13 11:23 Marion 9:7 12:10 15:11 25:9 moments nature 47:2 64:15 27:18 47:12,20 61:22 84:18 marketers 48:15 70:20 90:21 monetize navigator 31:5 mentioning 35:10 37:11 86:12 87:2 marketing money **NCIF** 30:14 18:15 51:19 55:24 met 23:14 marks 29:19 66:18 70:1 necessarily 1:23 metro months 1:23 43:9 62:6 82:21 maximize 64:19 78:10 87:22 14:14 54:15 59:13 metropolitan morning necessary 2:9 6:24 8:20 49:12 maximizing 71:3 26:14,17,24 89:8 18:14 middle mortgage 94:21 57:18.23 61:19 maximum 50:8 need 12:1,23 13:6,10 midwest mouse 19:24 20:5 22:11 55:8 4:7 40:14 **MBEs** 25:18,19 29:14 miles 22:15 move 31:21 34:12 47:16 64:15 66:4 39:17,24 mean 60:4 64:23 65:1 20:24 50:18 Miller moved 78:5 82:9 85:18 meaningful 49:14 87:15 88:3,5,6,7 89:16 7:15 39:14 million moving 97:19 37:6 38:9 56:8 86:22 4:7 40:5,13 means needed 14:1 20:22 60:2 minimum multifamily 69:9,11 73:5 100:22 19:9 96:22 17:16 needs meant minority multiple 34:8 61:18,18 34:7 91:22 95:18 37:1 38:20 64:13 neighboring mechanism minutes municipality 27:2 79:24 68:23 10:1 40:22 42:16 net median 44:5 49:10 55:4 mute 62:22 71:2.8 Misidentification 3:21 4:4,11 46:19 network 1:21 79:9 83:21 medical 50:14 52:6 28:18,20 mission muted new meet 74:12 39:21 11:19 12:2,11 17:11 29:5 mode



69:3 21:20 23:11 31:23 47:5 64:4 72:20 55:3 63:24 64:8 32:1.2.9.23 33:3 72:19 79:11 83:22 notes okav 34:1 37:14 43:4 100:7 43:11 46:15,23 49:4 organizations 47:24 75:6 82:5 15:15 54:12 notice 55:6,18 63:18 64:4 84:8 1:6 16:12 18:18 83:17 organized newly 33:5 76:13 once 34:3 notify 16:12 52:15 62:15 original news 40:23 ongoing 15:9 61:3 8:24 57:9 61:14,17 68:16 originally noting niche 70:5 12:14,21 14:3 33:20 **ONM** 61:14.17 89:12 November outage night 7:3,24 38:19 on-site 20:20 21:4 28:7,22 65:16 number 26:12 52:4,5 outages nine 15:12,13 84:12,17 open 21:5 2:18 10:1,14 69:2 78:10 93:17,19 outreach nodding numbers 82:12,16 30:14 96:14 89:19 13:5 58:7 operate outside **NOFO** 89:13 36:5 50:8 96:24 0 86:18 operation overall 0 14:7,21 22:20 23:6 57:15 noise 100:3 3:23 opportunities 24:21 36:1 57:24 Oak noises 9:5 11:20 12:12 overcome 73:13 1:22 33:12 34:24 36:20 16:4 31:2 obstacles non-equitable 37:19 80:3 82:3 overcoming 15:23 16:5 17:7 89:11 83:1,7 89:24 17:6 25:14 48:10 non-equity opportunity overlapping obviously 84:24 90:9 7:6 8:22 9:11,13,17 1:22 49:16 9:18 10:20 11:24 overseeing non-profit occur 76:6 12:5 16:13 18:18 25:13 1:21 non-profits 23:13,14,15,16 overspeaking October 75:11 77:15 78:1 29:10 34:18 35:7 1:22 12:17 36:10 37:21 39:17 non-union overview offer 45:16 41:23 54:22 62:10 17:23 54:7 31:22,24 32:8 35:1 Normal 66:24 70:14 75:9 overwhelming 54:13 62:2,5 29:19 77:13 84:14 97:23 86:15 offered normally opt owned 28:12 32:7 75:17 90:23 10:11 offering North option ownership 56:6 2:23 3:11 5:22 40:10 21:11,14,16 22:2 offerings northern options 33:11,18 34:19 57:7 78:17 82:20,22 37:13 86:6 57:11 61:15 offers order owning Notary 65:11 100:15 12:19 34:1 40:20 87:9 Office 42:8 72:14 P 2:22 3:8 92:13,24 94:2 95:24 organization Oh pad 42:15 46:20 49:9,19 noted



4:13 phase patience pointing 38:16 15:18 97:16,20 panel 25:21 26:16 phone points pay parity 57:4 73:10,20 75:9 4:11,14 40:17 42:12 68:6 71:24 45:18 76:16 77:1,5,6 78:3 81:10 policy 78:6 80:1 15:3 Park phrase payback 73:13 84:10 pool parking 60:2 physical 58:1 95:1 73:15 3:9,14 5:8,15 paying poor 68:2 physically 1:22 part 7:10 9:15 10:6 14:4 payment 46:11 population 17:5 18:17 22:9,15 50:8,9 75:17 78:7,8 pieces 13:5,14,24 71:19 22:17 23:3,12,21 payments 24:4 portal 35:17 37:23 47:17 37:12 **Pierce** 36:4,16 Pennsylvania 50:11,15,24 51:3 83:20.20 84:4 92:14 portion 66:17 84:15 97:3 100:15 98:2 16:15 50:1,5 participants portions people pilot 5:8,17 83:14 35:23 13:11,18 28:19 54:4 27:2,6,8 30:7,9,18 participate 31:12 52:8 56:12 position 60:1,8 65:13 66:1,4 59:14 6:6 70:10 71:10,20 68:9 69:17,19 participating 72:13 88:18,20,20 place positive 3:12,15 4:3,11 5:5 92:22 94:20 95:17 36:14 40:18 64:8 48:19 6:9 40:7,17 84:17 people's 75:7 83:3 85:17,20 possible 93:19 22:4 44:12 84:7 89:3 95:8 3:22 10:15 36:23 participation Peoria 52:10,17 60:20 plan 30:10 93:9 84:5 86:14.15 94:4 96:20 74:20 79:20 particular perceive planet post 58:16 93:12 96:21 60:7 74:13 21:21 planning particularly percent posted 7:12 12:3 23:18 19:10,14 22:23 29:24 51:9 5:20 36:23 37:15 39:7 63:4 71:2,8,13,21 plans pot 94:5 81:14 96:10 75:19 78:7 82:12 14:21 percentage potential partner please 82:17 78:23 32:8 35:9 71:18 2:5 4:4 6:11 40:8,21 period 41:12 42:14 46:24 partners potentially 39:1 53:17 68:4 86:5 13:1 94:9 17:10 23:22 35:7,22 partnership periods plug 36:15 37:11 38:3,8 50:18 35:13 56:9 51:19 62:5 92:22 parts person plus power 1:12 10:18 20:17 66:19 83:5 1:5 2:21 6:20 28:17 18:9 59:12 63:4 passed 54:24 72:14 93:2,7 25:11 28:4,21 31:4 point 42:18 93:8 24:14 39:18 53:16 39:2 64:10 67:7 68:7 79:21 84:20 **PPA** passing persons 11:23 93:17 96:2,22 98:3 32:5 34:12 35:1 45:4 pointed 57:2 61:11 pathway perspectives 51:1 43:16 25:5 practical



22:16 43:19.21 56:13 57:21 58:16 68:6,21 98:10,11 65:19 71:22 74:3 practice prioritizations provided 76:5 58:14 78:1 81:24 91:6 35:3 78:18 83:13 94:9 predevelopment prioritizing 96:8 48:15 14:6 22:15 60:1 provides programs 14:19 21:17 22:7 29:23 32:11 49:22 prefer priority 55:14 28:16 24:10 33:1,17 42:22 providing preferencing private 44:15 46:5 51:17 4:1,18 18:4 24:15 92:9 33:24 53:1 59:7,10 78:17 26:9 37:18 53:24 86:10,10 96:17 prepared probably 54:10 68:23 87:7 8:7 8:23 21:5 33:21 34:1 progress 98:8 preparing 35:14 38:2 51:6 8:4 9:1 provision 50:2 52:20 54:18 61:23 prohibited 80:1 78:15 presence 65:3 provisions 21:20 34:15 85:6 problem project **PRESENT** 66:3 24:3,20 26:1 34:8,12 public problems 4:10,21 6:2,4,9 7:9 35:16,23 36:6 65:4 1:8 69:6 68:17 70:6 76:11 17:17 30:14,14 presentation 78:6 81:20 85:9 8:6 9:24 38:15 49:15 proceedings 32:15 40:5 42:17 50:23 80:18 83:9 1:4 6:11 100:6 90:4 43:11,24 44:6 47:5 84:15 process projects 47:9 49:11 53:3,7 presentations 10:7 15:17 51:9 52:2 18:15 19:10 21:24 55:5,18 64:2,6 7:7 76:9 96:5 24:7 26:10 29:13,24 70:24 72:20 78:20 president 79:3,12 83:16,24 30:18 33:5,8,15 processes 1:11 2:11 84:6 10:13 31:7 36:14,22 34:2 38:9 44:22 84:3 91:17 94:7,13 97:1 100:15 press product 69:18,24 70:1 82:8 published 86:4 87:9 88:13,19 4:12 8:20 42:13 31:23 32:1,5,6 34:13 35:2.3.8.18 37:4.18 88:21 91:23 93:20 94:3 pressing 56:5,23 57:16 61:19 94:22 95:17 97:13 pull 40:20 productive proposal 68:3 pretty 18:6 82:22 81:19 12:20,21 14:1 19:6 pump 20:22 23:4,5 39:11 73:14 prevailing products 20:12 32:23 45:4,5 39:12 52:21 68:1 45:10 purchase 57:3 proposals 31:22 previous professional 13:23 70:16 81:23 76:20 purpose 10:9 76:24 priced 41:8 proposing 17:5 45:13 purposes program primarily 9:10 12:11 13:1,7 prospective 20:21 26:12 38:11 67:17 15:5,19 17:8,11 pursuant 18:4,22,23 19:11 protected 1:6 primary 14:12 20:10 21:9,10 22:10 82:24 pursue prime 25:23 26:22 29:5,16 provide 11:4 12:2 13:4,7,11 29:20,23 30:3,5,24 10:12 18:19 27:20,21 13:22 76:16 80:2 17:19 36:19 29:24 33:9 37:5 prior 31:19 33:4,22 36:1 pursued 36:18 44:16 47:15 41:17 49:24 50:21 81:17 81:5 prioritization 47:17 51:11 54:3 53:23 54:6 67:15,20 pursuing



9:20 14:16 37:1 quote 14:11 referring 75:8 92:15 pursuit 1:24 rebate 81:1 37:9 58:6 68:15 reflect R pursuits rebates 1:24 R 81:14 82:4 28:12 reflected 47:10 100:3 66:7 put rec race 12:19 13:2 22:18 25:23 56:15 60:19 regard 96:11 39:11 42:19 58:21 69:7,8,12,13,23 65:22 90:19 raise 65:18 85:17.20 regarding receipt 40:9,10,19 63:20 81:5 3:5 7:4 27:5 86:18 87:13,20,24 raised 89:6 95:5,5,14 97:4 received region 35:7 42:5 14:13 67:22 79:23 putting 65:2 raising 94:19 95:2 receives Regular 42:8 72:13 98:6 P-I-E-R-C-E 80:6 1:1,4 range 84:4 recognition regulations 38:4.11 65:24 48:12 0 rapid recognize related qualify 55:14,16 58:23,24 38:21 80:5 9:8 19:23,24 24:19 20:7 34:23 49:23 reach recognizing 39:6,7 54:12 93:16 62:18 70:11 71:15 14:10 17:14 38:4 relates 93:1,7 94:16 reaching record 50:10 qualifying 15:6 4:2.19 41:13.14 relative 75:16 read 42:16 46:20 56:20 43:17 quality 47:13 recorded release 1:22 22:11 ready 1:4 4:16 100:5 43:15 42:3 question recorder released 3:24 41:4 42:18,24 realistic 72:8 12:11 16:13 43:12 50:17 51:3,23 53:4 85:10 Recording relevant 53:19 57:6 58:2 realize 99:9 94:1 59:4 70:8 78:19 69:11 recovering reliant 79:23 81:8 83:8 realized 79:17 28:17 93:22 72:7 remain red questioner really 84:22 85:13,14,19 2:18 92:14 8:12,13 16:22 17:3 87:18,21 89:3,10 remaining questions 18:13 19:15 20:10 90:8 97:12 40:24 10:2.3 25:2 40:4 41:3 20:11 27:6,12 31:7 reduce remember 41:24 46:13 49:3 34:9,13 38:17 39:3 14:7 24:17,21 43:8 75:23 55:14 58:13 59:3 39:9 43:20 45:5 reduced remote 63:7,9 74:21 80:17 47:14 50:4 51:7 43:3 5:2,10,17 56:21 58:7,10 59:12 quickly reduction remotely 39:20 63:14 65:17,18,20 66:9,13 9:9 11:23 18:3,24 5:6 quite 68:22 69:14 70:5 19:15,18 32:24 remove 43:10 73:24 77:8 85:6 reference 41:8 94:1 reason 79:22 renewable quotation 80:16 referencing 68:13 1:23 reasoning 76:14 repair



23:21 27:5,8 46:5 49:24 result S 68:8.9 80:8 second safety repairs return 13:12 20:9 27:14 6:5 26:15 25:19 26:16,16 50:21 73:23 76:4,23 41:1 50:7 80:20 Saint 52:1,5 68:24 69:1,9 83:18 returning 65:5 73:6,8 95:1 secondly Samanda replace 48:14 returns 1:19 100:14 11:2 15:4 60:18 73:24 75:13 76:24 seconds Sarah 40:24 reporter revenue 1:12 49:7,12 67:5,6 1:19 100:15,23 17:11 section 92:10 94:13 represent Reverend 66:17 save 83:19,20 84:3 92:14 44:10 secure 74:13 reproduction 98:2 32:12 62:12 77:20 savings 100:21 review security 19:11,23 20:6 22:3 Republican 25:6 6:1 30:1 32:1 84:23 revolving see saying 77:19 78:21 80:10 4:6 11:10 35:21 request 89:18 90:12 91:18 3:21 12:23 ride 40:13 45:19 48:23 94:14 95:7 56:7 55:17 59:21 63:15 requesting scale 35:5 right 63:19 66:24 69:16 32:15 34:5 80:2 83:4 required 31:12 54:20 57:3 69:18 89:19 97:11 88:13,15 30:2 59:13 63:11,21 seed schedule requirements 69:24 72:11 76:2 32:18 76:21 6:5 68:16,19 91:6,11 79:6 86:9 98:6,17 seeded scheduled 92:15,20 93:13,16 33:23 Rios 8:3 94:6 1:19 100:14 seeing scope residential role 65:10 71:18 96:24 26:6,11 30:7,9,11,17 9:2 seen score 59:18,23 95:13 31:10,11 38:1 45:11 roll 57:20 62:12 45:14 47:22 58:16 25:12 selected scores residents roof 86:17 88:19 89:13 17:16 24:22 28:4 25:19 66:21 73:6 selling screen 29:9 34:17 52:17 44:21 rooftop 4:6,8 11:7 40:12,14 70:10,17 45:14 send 63:23 resilience 65:4 room screening 20:7,15 1:22 3:10 6:6 46:11 senior 13:16 70:23 resiliency 48:24 49:15 52:9 2:10 scroll 20:1 27:19 82:1 63:16 66:20 separate 4:7 resolving roots 60:6 76:4 seamless 77:24 64:11,17 separately 52:10 rules 76:22 83:5 resources search 77:4 95:14 75:23 September 77:6 1:5 2:16 5:24 94:12 resourcing run seat 97:11 41:19 seriousness 23:17,23 77:23 80:9 87:5 response running seating 14:12 19:6 90:14,17 78:13 serve



			<del>-</del>
20:4 70:16	17:15	45:13 46:3 51:16	60:21 79:8 84:16,19
serving	sink	53:1,1 55:9,11 56:1	85:2,18 98:5
29:6 80:14	58:11	56:13,24 57:19	speaker
session	site	58:17,20 61:21	1:20 3:21 4:17 41:3
2:14,17,20 3:5,10	30:15	64:12,18 66:22	42:7 85:5
4:15 5:9,16,20 6:7	situation	68:12 69:24 70:12	speakers
41:19 98:24 99:2	26:1	70:13 71:7,15,17	1:21 40:21 41:7,16
sessions	situations	73:1,14 75:1,6,15	41:21 42:3
10:8 25:16	63:3	80:7 81:6 86:9,22	speaking
set	six	90:19 92:19 93:15	3:24 4:18 40:22
8:13 19:4 40:23 69:8	5:12,13 6:16 7:16,17	95:11	special
settle	8:10 9:6 11:7 39:20	Solaro	77:21
52:20,22	39:20,23 42:5 98:18	46:18 47:10	specific
seventh	98:20 99:1	solely	36:6 51:10,20,22
7:2	size	3:18	70:15 92:8,16 93:14
share	28:9 34:5 35:16	solicitation	94:8
9:16 11:6 54:18 77:4	43:17	70:14	specifically
shared	skills	solid	9:11 16:11 62:7 63:2
54:2 80:18 83:10	94:21	60:6	72:3
sharing	slice	solve	specifics
39:19	57:24	6:14	15:18
Shine	slide	soon	spell
92:16 94:6 95:10	22:19	27:9 51:19 76:10	41:12 55:2 63:23
Shines	slides	77:10	72:7,18 79:10 83:22
70:13 75:3 93:14	25:3	sorry	spelled
94:9	slowly	2:1 77:24	79:14
show	65:7	sort	spend
19:8 22:19	small	45:18 48:1 57:17	14:7
side	15:20 30:11,16 37:24	sounds	spinning
44:19	smaller	92:13	59:9
sides	31:23 32:2 37:14,22	source	spoken
25:1	38:13	28:4	5:11,17
significant	solar	sources	spread
11:24 32:10 35:23	3:5 7:22 9:10 12:4	17:11	64:23 70:1
61:4 85:6,22,24	13:7 14:14,19 15:5	south	spring
significantly	15:19 16:3,8,11,12	64:18 85:7	9:6 15:21
9:12 23:22 32:21	17:5,8,23 18:1,23	southern	Springfield
similar	19:3 20:12 21:1,23	79:18 85:8,12	65:6
1:22 91:13	23:7,18 24:10 25:13	sovereignty	stack
similarly	26:7,12,17,22 27:4	21:20 34:14 55:21	37:1
3:14	28:3 29:1,2,4,5,10	57:13 59:5 84:22	staff
simple	29:12,13,20,22,23	87:5,6	1:14 3:13,17 4:10
36:23	30:3,7,9,11,11,22	space	stakeholder
simply	31:4,10,23 32:4,18	22:24 37:15,17 64:7	2:16 7:2,23 8:3 9:5
25:21	33:5,8,15 34:2	speak	9:15 10:8 12:7
single	37:15 38:6,10 44:16	16:18 40:8,18 41:23	15:12 16:19 25:16
Singic	37.13 30.0,10 77.10	10.10 70.0,10 71.23	13.12 10.17 23.10



14:7 54:16 69:23 82:9 85:20 38:18,20 51:15 subscribing stakeholders 29:12 88:8 92:5 stock 3:4 10:4 26:4 31:3 46:3 subsequent supported stop 39:24 40:3 51:10 25:1 48:6 67:20,23 68:4 96:6 38:14 39:19 41:4 substantial supporting 98:22 99:2 17:18 36:8 47:15 storage 57:1 standard 21:1 26:20 27:16,22 successful 48:2 31:21 35:18 62:2 28:10 58:6 62:14,18 44:15 supportive 82:22 50:13 stream suddenly standardize 77:17,18 69:10 sure streamline 57:2 sufficient 10:14 14:17 15:6 standardized 36:21 34:23 16:23 21:24 29:14 35:2 36:16 45:4,4 Street suggestion 47:16,22 52:10,16 61:11 2:23 3:11 5:22 61:13 60:4,9,12 62:23 standards strict 66:14,20 83:12 suitability 96:23 68:18 30:16 96:15 suitable surrounding star strikes 4:12 40:20 42:13 56:23 68:23 68:19 strong **summarizing** swap 8:13 15:4 23:1 33:3 14:20.23 47:24 69:3 16:24 57:7 started strongly summary system 45:7 56:14 14:16 31:21 85:4 26:20 27:1,23 28:10 starting structures Sun 62:24 94:23 27:9 48:11 33:16 84:11 85:1,23 88:2 systems struggled 89:5,24 94:15 26:18 38:6 state 3:3 4:17 9:1,13,19,20 58:17 Super S-A-R-A-H 72:2 10:17,22 11:3,16 stuff 72:8 12:1 14:13 15:3.4 36:6 87:18,19,20 supervision T 15:16 17:9 18:8 88:4,5,9 89:1,7,15 100:23 Т 19:6,18 20:21 39:1 subcontractors supplant 100:3.3 39:5,10,15 41:12 17:20 11:1 15:4 tablet 42:14 46:19 49:9 subject supplement 4:8 40:15 81:8 53:13 54:13,16 55:3 11:1 25:12 take 59:24 64:14 65:10 submission support 9:24 22:4 57:10 65:20 66:1,12,17,19 81:21 11:2 18:16 20:4 61:15 70:2 72:17 74:22 submit 22:11 23:5 24:3,7 taken 78:22 79:10 80:3.6 52:21 76:7 94:10 24:11,13,20 25:12 100:7 25:18 26:2 30:6 82:10 83:21 92:6 96:19 98:11 takes statement **submitting** 31:15,16 32:16 37:11 40:3 19:7 53:9 33:17,24 34:14 talent states subprogram 36:10 37:22 41:17 87:24 88:1 94:24 26:6 29:2 30:12 12:13,20 13:3,13,21 44:14 47:11 48:4 14:17 18:8,20 53:8 subscribed 95:2 51:21 53:9,22 54:2 talented statute 29:8 54:4,11,13 57:9 94:20 95:3 97:12 96:2 58:5 61:1,14 63:5 subscribers talk stay 64:24 67:21 68:1 30:1



10.21.52.20.54.22	07.0	52.10 57.6 59.12 14	2.15 2.20
19:21 53:20 54:23 67:7 83:6 85:23	97:9 terms	52:19 57:6 58:12,14 59:1,2,8 60:6,10	2:15 3:20 told
87:2	30:5 32:19 47:14	61:3,3,12 63:2,11	73:5 94:15
talked	48:1,2,11	65:9 66:10 67:21	ton
85:5	terrible	68:9 71:23 74:19,21	12:18 66:4
	46:4	81:12 82:18,20 83:2	tones
talking 92:17	terrific	86:1 89:17 90:12,15	1:22
tap	57:17	90:17,18 91:12,13	Tony
38:7	territory	91:14 92:2 96:20	83:19 84:4
target	18:8,9 64:22	thinking	tool
31:13 34:4 38:11	thank	33:21 56:22 59:2,10	13:16 70:23 71:1,12
61:3 62:7	2:6 6:24 7:13,18 8:9	61:24 62:16	tools
targeted	8:11 11:11 38:16	third	95:13
18:19 30:18 31:15	39:1,22 46:8,18	20:14	top
61:22 65:14 90:21	47:8 48:20,21 49:15	thought	22:20
targeting	51:1,2 54:19 61:10	58:21 74:3 87:16	total
27:20 38:1 91:4	63:8 67:1,2,12	89:7 93:2	34:6 56:17
targets	72:10,20 74:18 79:4	thoughts	touching
15:9	79:5 81:7 83:16,24	89:22	4:8 40:14
task	84:13 94:14 97:1	three	towns
4:5 40:13	98:1,19 99:4,6	31:13 34:1 40:22	87:22
tax	Thanks	42:16 44:5 49:10	track
35:11,24 56:24 62:18	46:7 55:5 58:20	55:3 56:21 70:18	33:24
73:22,24 74:6,8,9	thin	71:4 88:18 93:6	tracks
75:12,13,14 76:4,22	64:23	tie	13:19
76:23	thing	39:3	Tracy
team	14:22 23:9 25:7 30:4	tied	42:9,10 44:9 46:9
72:23 85:24 86:8,17	59:1 73:18 88:16	28:9	47:11 58:12
87:3 89:2,23 95:3,6	90:8,16 92:3	tier	traditional
95:7,14,21,21 97:4	things	13:13	33:14
97:9,10,12 98:13	1:21 19:20 20:3 24:6	time	traditionally
teams	24:12 28:14 31:3	2:18 7:14 12:18,19	75:10
87:10,13,19 97:16	35:4 43:6,18,21	27:10 37:11 41:1	training
technical	45:5 46:1,2 59:20	46:2 47:4 53:16	22:14 86:10,12,23
2:7 41:17 88:8	62:2,16 65:16,20	55:15 65:5 85:10	87:7
technically	66:7 83:2 91:1 93:9	89:2 99:1	transcript
71:12	95:4,9	timer	100:8,21
technologies	think	40:23 41:4	TRANSCRIPTION
75:16	8:23 9:12 14:4,15	times	1:4,18
teeth	15:13 16:21 21:4,15	16:22	TRANSCRIPTIO
58:11	21:15,18,23 22:23	today	1:20
template	23:4,20 26:3 32:18	6:19 7:1,8,13,20 8:12	transformation
54:11	33:20 35:20 37:23	8:15,24 17:6 25:5	88:15
term	39:16,21 45:22 47:6	35:5 80:18 92:18	travel
22:1 33:18 51:8	47:14,18 48:6,12,14	94:2 98:10	66:2,4
61:18 94:4 96:20	48:18 51:3 52:9,11	today's	treasury
	l ·	Į -	l



75:8,18 76:1,14	76:3	variety	$\mathbf{W}$
77:6 78:8	underwriting	96:14	Wade
treated	82:23	various	63:22,22 64:6 67:3
19:13	unforeseen	36:10 37:19 42:21	wage
true	29:15	vast	45:11,18
65:12	unified	21:5	wages
trust	10:23	vehicle	22:14
32:13 52:14	union	68:20 69:15,22 70:7	Wagner
try	45:16	vendor	49:7,12
17:4,12 39:11 47:2	unit	31:19	wait
58:23 96:14	31:10	vendors	63:19
trying	unmet	30:13	waiting
28:24 37:1 54:15	29:5	venue	2:6
59:3 73:9 88:14	unmute	95:12	wake
tuned	4:12 42:10,11,14	venues	11:21
54:16	46:22 47:3 49:8	84:21	walk
turn	63:23 72:16,17	verification	26:2
39:20 64:3 98:18	upgrade	30:15	walkaways
turned	26:19,24 27:2,6,8	Verify	25:17
86:13	upgrades	11:7	walking
two	25:9,21 56:11	vertically	38:17
55:20 56:9 64:16	uptake	31:8	want
79:7 80:16 88:16,18	26:6,9 31:9 44:24	vice	8:16 10:13 14:5
91:1	urban	2:10	21:22 38:24 44:1,2
two-part	93:6	victimized	44:14 45:18,23
76:9	Urbana	65:15	47:10 50:18 52:16
type	65:6	video	52:22 53:15 60:12
94:23	use	1:5,8 2:24 3:12,15,18	60:14 62:20 63:14
types	1:23 4:4 69:23 71:2	4:4,22 5:1,6 6:9	66:12,13,19 74:4,13
10:13 53:22 92:5	76:7 97:9	40:7	74:14,17 89:20 90:7
typically	USEPA	view	90:14 91:19,23 98:8
50:9 89:4,11 94:22	9:8 12:10 13:2 18:1	48:2	wanted
94:24	23:10 26:22 30:3	virtual	9:14 16:22 44:7 54:6
T-O-N-Y	51:5	41:16,18 42:3 46:17	67:14 68:6 72:1,5
84:4	utilities	49:5,6	85:2 92:4,11,12
TJ	28:13	virtually	wants
	utility	6:20 8:15 98:4	23:10 97:13
ultimate 28:8	50:9	virtue	wasn't
	U.S	86:3	50:16,22
ultimately 17:14	75:24 76:13 78:8	visible	way
1/:14 understand	V	11:8	3:20 12:3 13:9,16
73:19 74:1,5 85:15	value	voice	24:5 61:17 65:18
89:17 90:12 91:19	75:18	1:22	66:5 69:18,20 74:4
95:10	variable	voices	74:16 84:10 92:24
understanding	62:21	10:15	ways



23:19 57:19 58:18 \$250-million 10:21 14:17 15:5 10:16 11:17 12:5 worries 17:7.9 24:17 25:11 14:22 15:13 25:9 13:8 14:2,8 39:13 29:3,17 31:7 36:7 31:3,20 34:11 36:11 2:3 42:21 39:3 45:3 51:20 37:8 38:19 52:11 \$26-billion worse 59:15 70:18 71:4 59:2,10 61:16,24 25:24 18:3 93:7 97:22 64:11 66:16 67:16 \$400-million wrap 73:8,9 81:18 86:20 WDs 45:7 46:1 12:22 13:22 39:13 22:15 94:15 write 43:2 61:7 wide \$50,000 wealth 6:12 21:16 22:1 33:11,18 32:15 65:10 writing 37:6 38:3 34:19 57:13 \$7,500 Wilmington 98:12 webinars 86:15 written 27:21 58:3 62:13 84:18 wing 94:10 \$7-billion 14:21 18:2,5 webmaster@IL 73:7 wrong Wisconsin 41:24 81:11 1 webmaster@IL-F... 64:9 W-A-D-E 1 98:12 wish 64:7 13:17,23 91:5 39:12 41:2 80:8 website X 10th 5:24 25:5 80:20 wishes **XIMENDA** 2:22 3:11 83:12 8:18 40:7,17 10:42 1:15 week wonderful 99:1 54:18 74:7 Y 100 weeks work yeah 71:21 12:16 22:14 45:11,20 47:4 42:23 43:13,13 44:3 11:00 welcome 47:19 48:3,17 49:19 44:6 53:5,6,18 64:5 2:19 41:20 2:13 6:17 64:1 67:5 50:19 58:19 59:16 71:23 79:1 83:17 12 83:20.23 66:2,5,11 77:17,17 90:15 92:2,12 20:22 21:2 28:5 welcomed 86:10,11,19,23 year 31:15 10:5 88:13 11:19 30:21,23 34:2 12th we'll Worked 76:12,12,18,20 12:17 23:7 27:11 49:4 51:6 16:9 78:13 81:18 12-hour 63:7 83:12 87:1 working vears 20:24 58:5 10:16 11:18 16:17 we're 51:15 57:5 64:13,16 15th 7:12 14:6 15:3 16:20 17:21 24:7,15 25:10 73:1 76:19 16:23 22:5 23:20 33:7 37:4.7.18 38:2 yield 150 24:12 27:1 30:4 38:8,10 55:12,22 58:9 15:14 38:12 56:2 59:6 76:1 32:20 33:20 34:24 160 77:16,20 86:2,5 35:20 37:17,23 38:1 \$ 2:23 3:11 5:21 46:2 50:4,10,13,13 87:4 97:15 \$12,000 18 52:16 59:20 60:5,13 works 26:13 56:10 60:17 78:10 62:16 65:7 68:1,2 46:24 69:19 69:16 70:5 73:11,17 workshop \$150,000 2 82:1 86:2,4 87:4 15:21 16:11 38:3 2 88:14,18 92:17 96:9 workshops \$250,000 91:5 96:13 97:14 12:7 38:4 20 we've world



		Page 2
9:24 19:10,13 2022 7:3,24 2023 1:5 250 43:8 250,000 38:12 250-million 43:3,23 27 64:22  3 30 40:24 75:19 78:7 308 64:15 312-651-1300 6:12  4 40 49:21 75:19 78:7 81:22 400 43:9  5 5-million 13:18,24 50 18:8 29:24 75:19 81:22 50,000 38:12 501(C)3s 74:11	7 70 49:20  8 8th 1:5 2:16 5:24 80 71:2,8,12,20  9 9 4:12 40:20 9:00 1:5 9:07 2:18	Page 2
5-million 13:18,24 50 18:8 29:24 75:19 81:22 50,000 38:12 501(C)3s		

